

The Telkom logo is displayed in a blue sans-serif font within a white rectangular box. The box is part of a larger graphic element that includes a blue line extending from the top left corner.A close-up, low-angle shot of a woman with dark, curly hair, smiling. She is wearing large, futuristic, blue-tinted goggles that display various digital icons and data. She is also wearing a large, silver, over-ear headset. The background is a bright blue sky with some light clouds and faint digital lines.

# Interim Results

For the six months ended  
30 September 2025

Seamlessly connecting our  
customers to a better life.

## Disclaimer

Many statements in this document and verbal statements that may be made by Telkom or officers, Directors or employees acting on Telkom's behalf constitute or are based on forward-looking statements.

All statements, other than statements of historical facts, including, among others, statements regarding our strategy, future financial position and plans, objectives, capital expenditure, projected costs and anticipated cost savings and financing plans, and projected levels of growth in the communications market, are forward-looking statements. Forward-looking statements can be identified by terminology such as "may", "will", "should", "expect", "envisage", "intend", "plan", "project", "estimate", "anticipate", "believe", "hope", "can", "is designed to" or similar phrases. However, the absence of such words does not necessarily mean that a statement is not forward looking.

Forward-looking statements are subject to several known and unknown risks, uncertainties and other factors that could cause our actual results and outcomes to be materially different from historical results or any future results expressed or implied by such forward-looking statements. Factors that could cause our actual results or outcomes to differ materially from our expectations include, but are not limited to, those risks identified in Telkom's most recent integrated report available at <https://group.telkom.co.za/ir/>.

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Unless we are required by law to update these statements, we will not necessarily update any of these forward-looking statements after the date of this document so that they conform either to actual results or to changes in our expectations.





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- 04 Outlook and Priorities

# Strategic Highlights

Serame Taukobong  
Group CEO





## Data-led growth. Quality earnings sustained

Group  
Revenue

**3.4%**   
TO **R22.1bn**

Driven by  
data-led  
strategy

Group Data  
Revenue

**7.9%**   
TO **R13.1bn**

Now 59.1%  
of Group  
revenue

Group  
EBITDA

**7.4%**   
TO **R6.0bn**

Costs kept  
below  
inflation

HEPS

**16.4%**   
TO **305.6c**

Sustained  
value post  
Swiftnet

Free  
Cash Flow

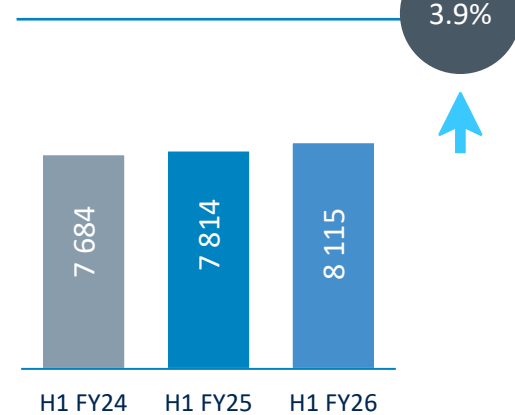


AT **R724m**

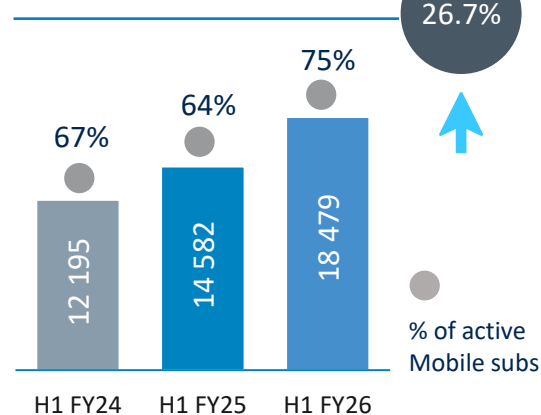
Consistent  
execution

## Unique infrastructure. Operational performance sustained

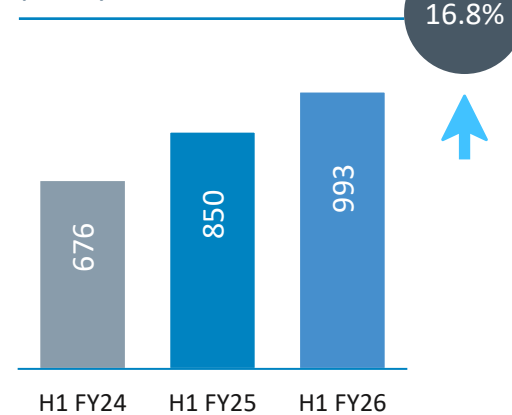
**Mobile sites integrated**  
'000



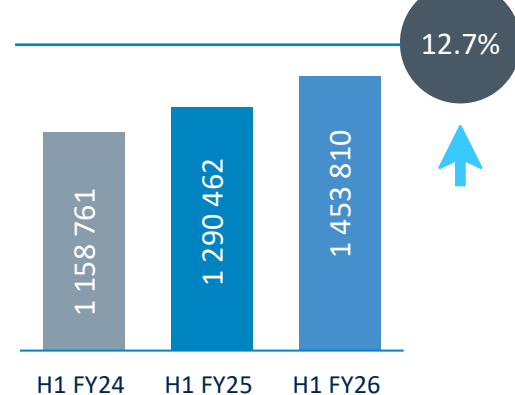
## Mobile data subscribers



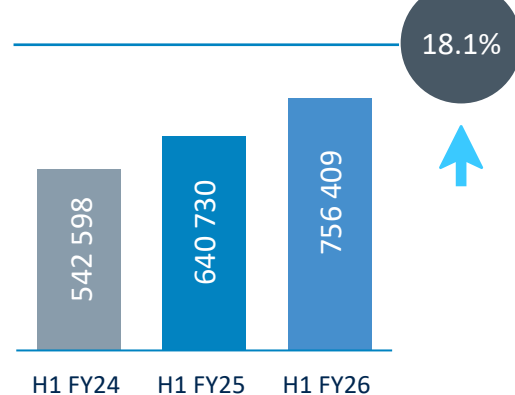
**Mobile data traffic**  
petabytes



## Fibre homes passed

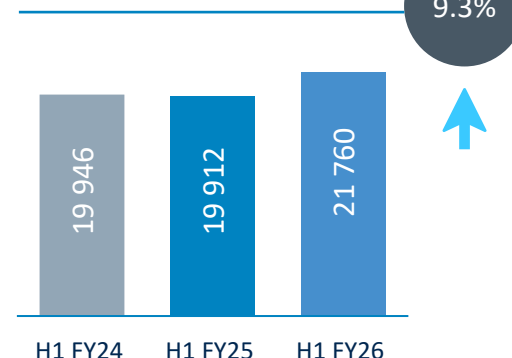


## Fibre homes connected



## Carrier services

### Circuits



## KEY POINTS

- **Mobile sites** expanded to **8 115**, primarily to increase **capacity**
- **Mobile data** growth of **16.8%**, largely converted to revenue
- Mobile **data subscribers** now at **75%** of total active mobile subscribers
- **115 679** additional homes connected year-on-year
- **Carrier services** up 9.3% to **21 760**



# Telkom

*Consumer*

Benchmark of mobile growth

# 15 years of Telkom Mobile | Building the most competitive, value compelling data propositions

2010

Telkom  
Launches  
**Mobile**  
offering

2012

Telkom  
launches  
**LTE**

2016

Telkom  
Launches  
**FreeMe**

2022

Telkom moves  
to **3rd biggest**  
mobile operator

Launch  
of **Infinite**  
and **FlexOn**

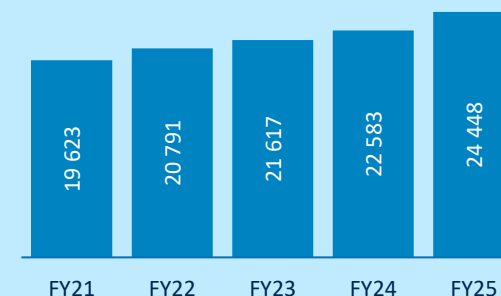
2025

**24.5 million**  
subscribers



Mobile  
revenue  
Rm

R4.8 billion revenue growth



Mobile  
subscribers  
'000

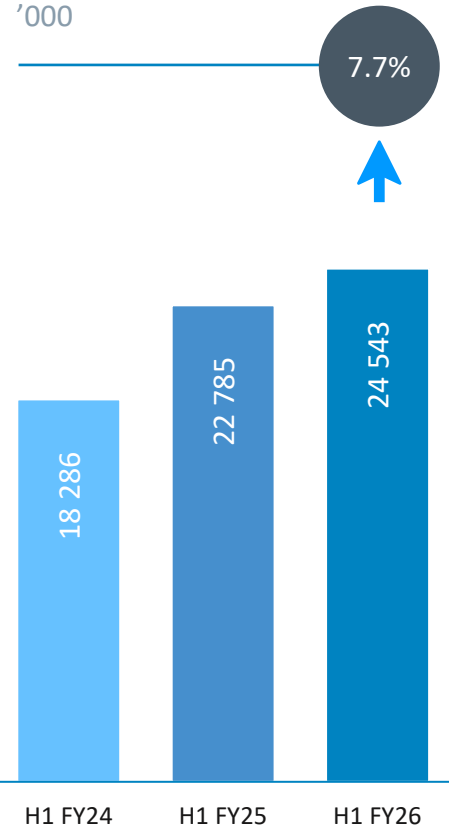
9.2 million subscribers acquired



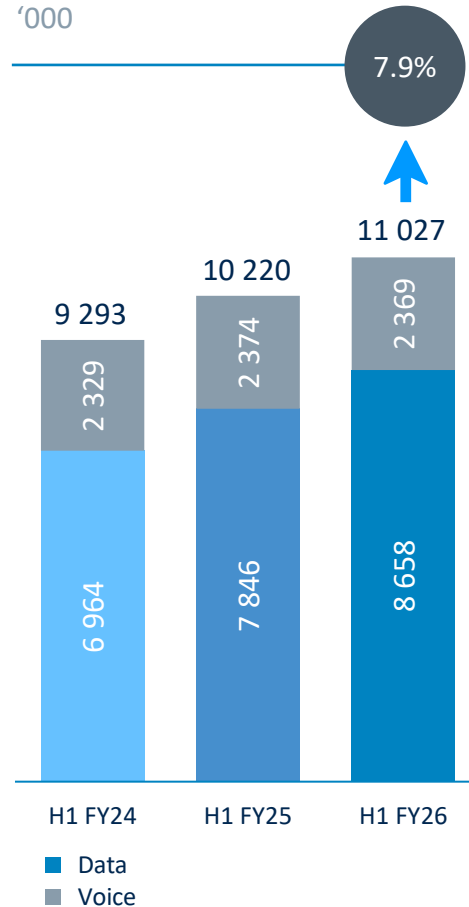
■ Post-paid  
■ Pre-paid

## 12 consecutive quarters of market-leading service revenue growth

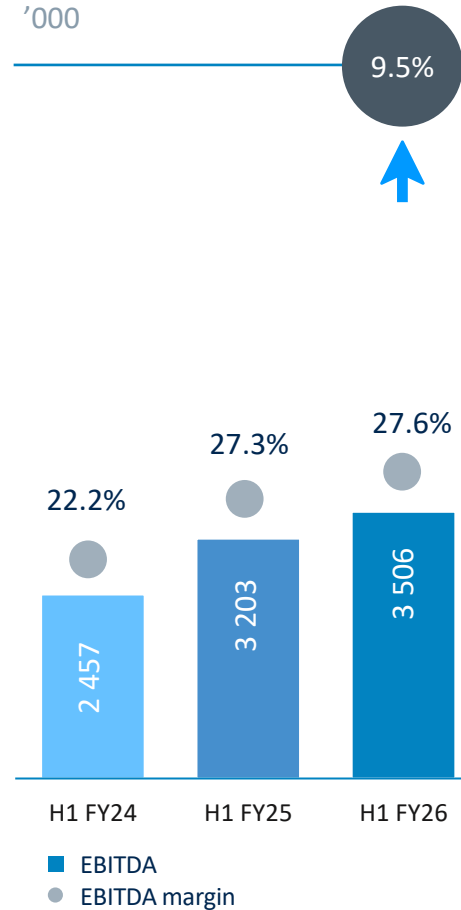
Total mobile subscribers  
'000



Mobile service revenue  
'000



Mobile EBITDA/EBITDA margin  
'000

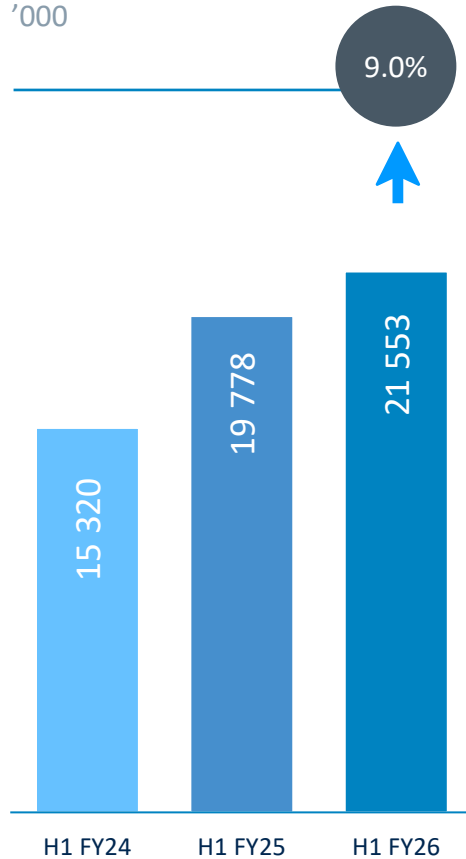


### KEY POINTS

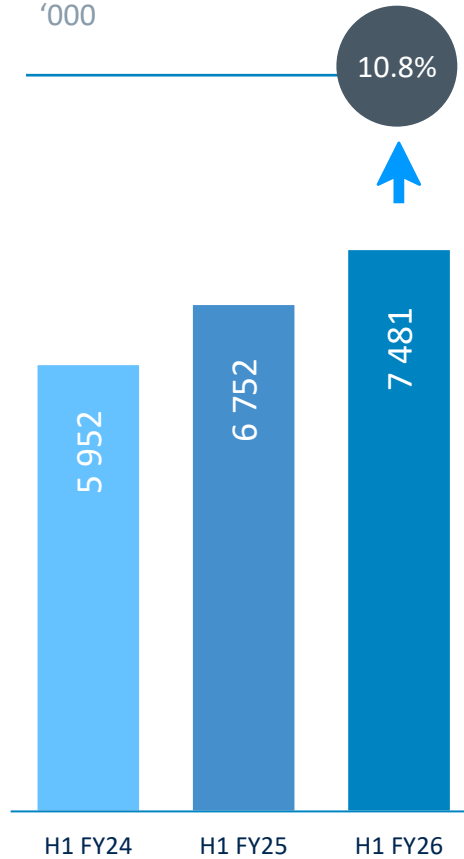
- **Total subscriber** growth of **7.7%**, driven by **pre-paid**
- **Mobile service revenue** increase of **7.9%**, in a competitive landscape
- **EBITDA margin** expanded to **27.6%**
- **Roaming costs** and **impairment of receivables** held steady

## Targeted CVM and optimised pricing power prepaid growth

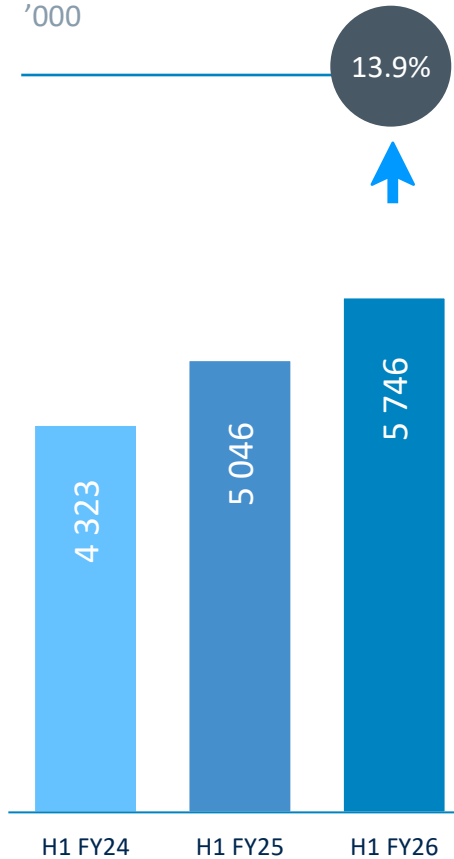
Mobile prepaid subscribers  
'000



Mobile prepaid service revenue  
'000



Mobile pre-paid data revenue  
'000



### KEY POINTS

- **Pre-paid service revenue** growth of **10.8%**, with **Mo'Nice** being a **key driver**
- **Mo'Nice** contributed **48.2%** to pre-paid service revenue
- **ARPU** held at **R60**
- **Compelling pricing and packages** in our **CVM**
- **Headline pricing** – increased value for 1G package to **1.2G+1.2G** at the **same price**



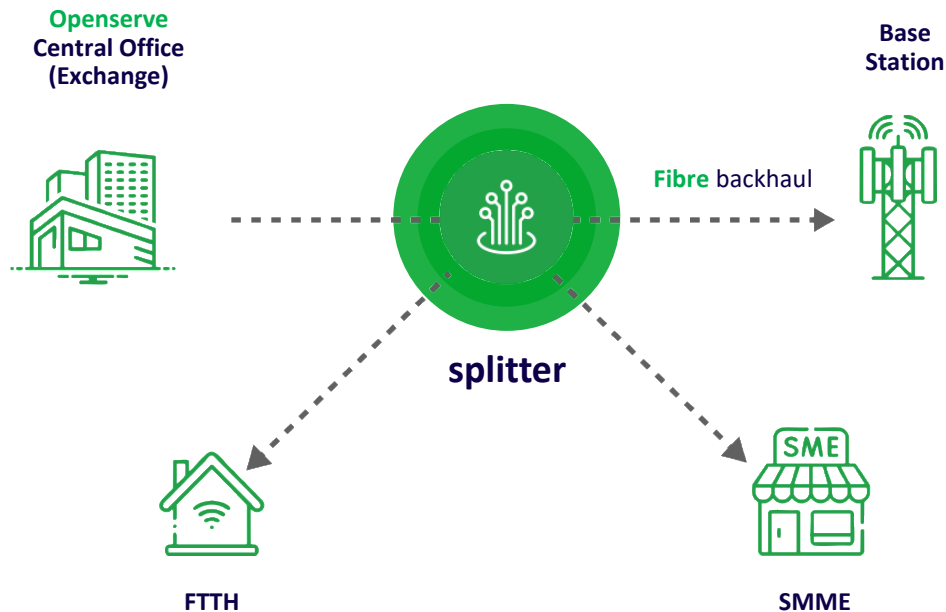
Beacon of competitiveness



## Pervasive fibre network close to homes and businesses

### Commercial

- **3** undersea cable landings
- **SA's largest** NOC
- **Over 1 700** exchanges



### Network

- **6 000 mobile sites** equipped with fibre backhaul
- **800 towers** in townships
- **78%** of towers within 1km of an Openserve fibre access point

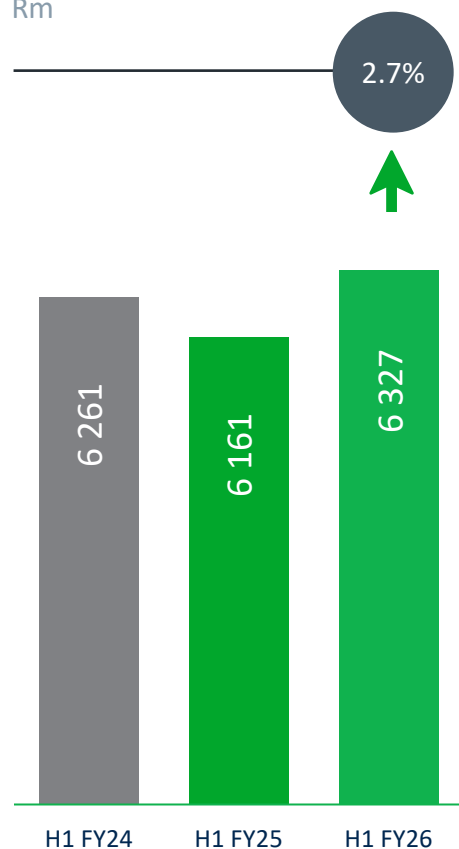
### Expansion opportunity

- **Over 3 million** homes and **1 million** businesses within **0.5km** radius of fibre sites

## Fibre drives revenue transformation

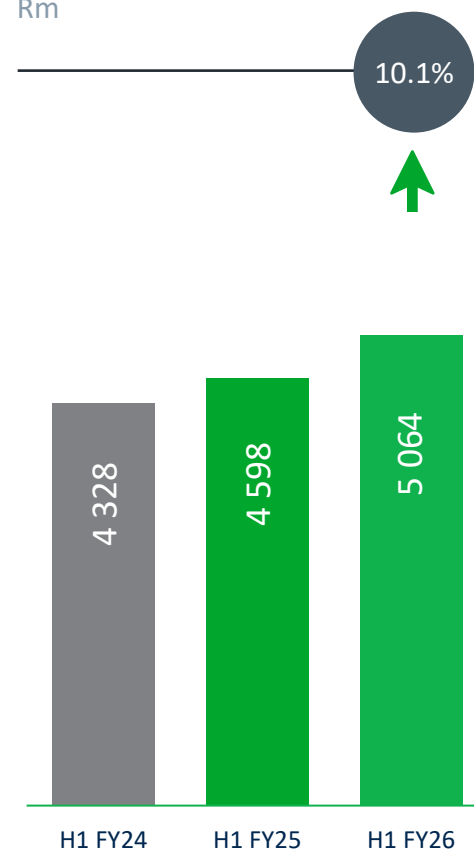
### Revenue

Rm



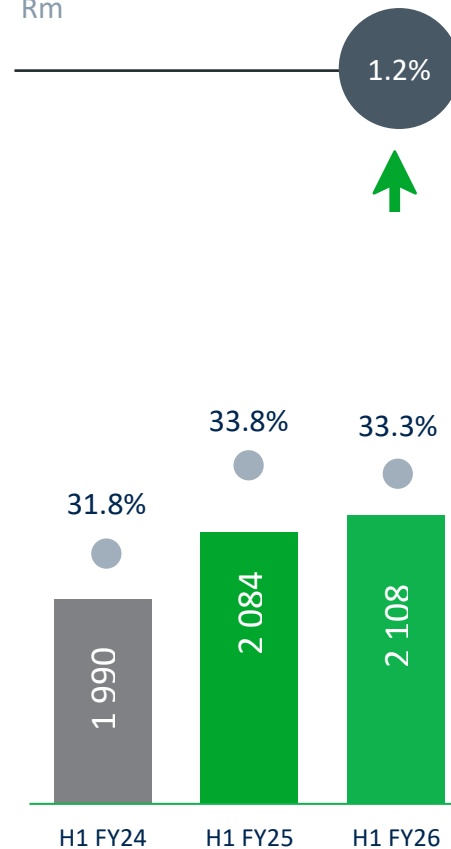
### Fibre-related data revenue

Rm



### EBITDA/EBITDA margin

Rm



■ EBITDA  
● EBITDA margin

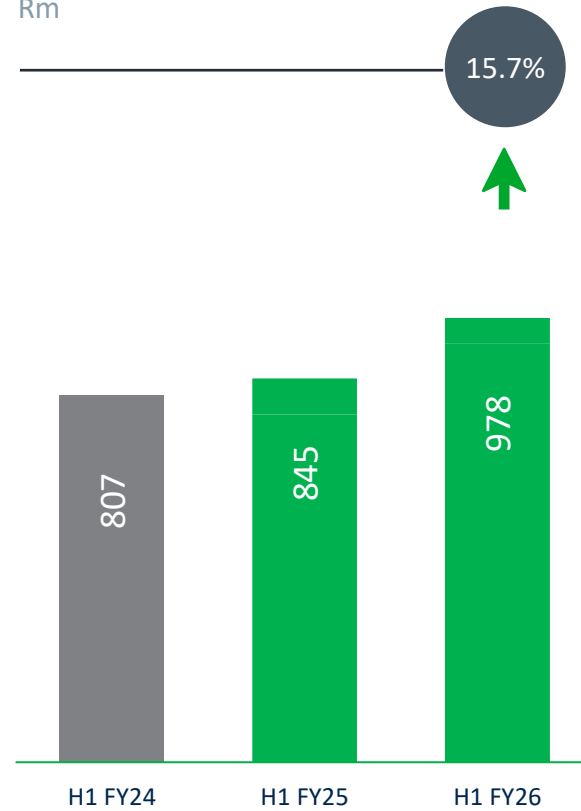
### KEY POINTS

- **Overall revenue** increase underpinned by growth across all segments
- **Fibre-related** revenue grew **10.1%** and **external revenue** increased by **9.1%**
- EBITDA improved by **1.2%**
- **Resilient EBITDA margin** of **33.3%**, driven by revenue growth and cost efficiencies

## Overall growth by leading the fibre revolution

### Enterprise Revenue

Rm



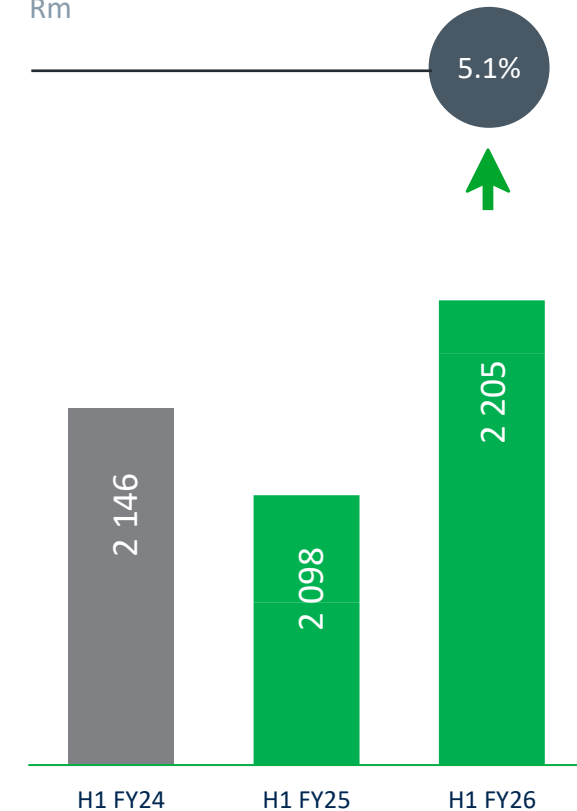
### Broadband revenue<sup>1</sup>

Rm



### Carrier Revenue

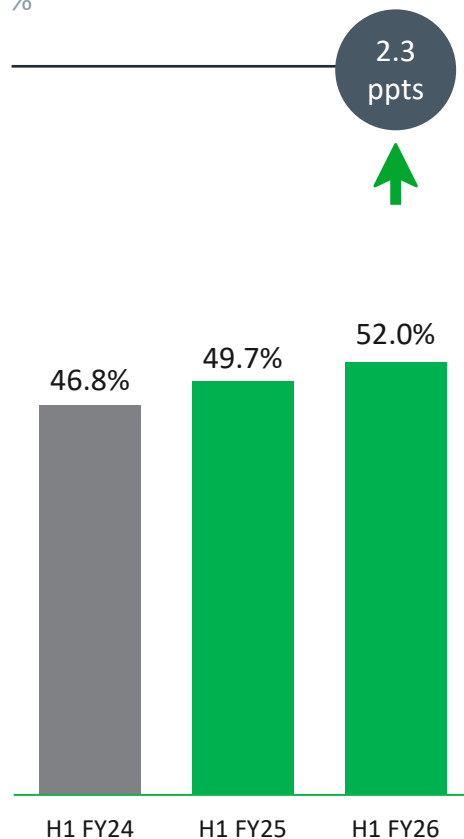
Rm



## Industry leading connectivity and service competitiveness

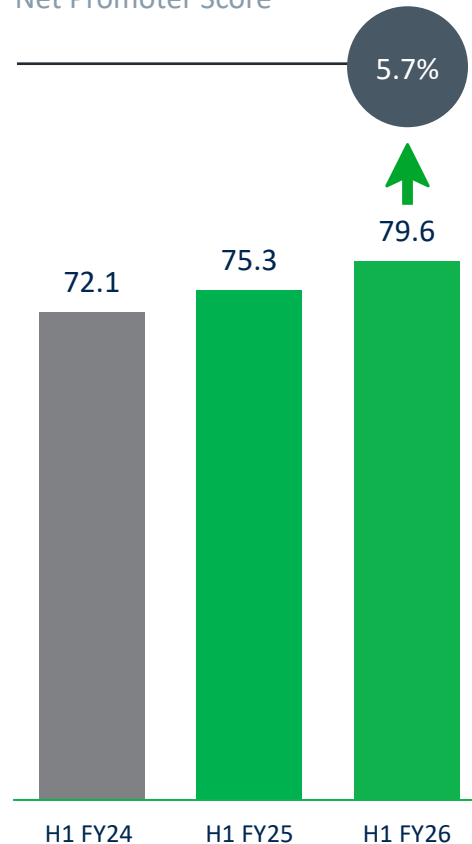
### Connectivity rate

%

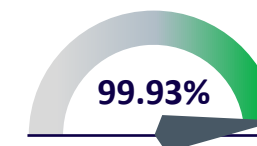


### NPS

Net Promoter Score



Broadband  
access availability



Transport  
availability



Core  
availability

### KEY POINTS

- Industry **leading** connectivity rate of **52.0%**.
- Our **innovation** and **automation** translated into improved **customer satisfaction**
- Strong **NPS** score of **79.6**
- **Exceptional network** reliability across **access**, **transport** and **core** layers

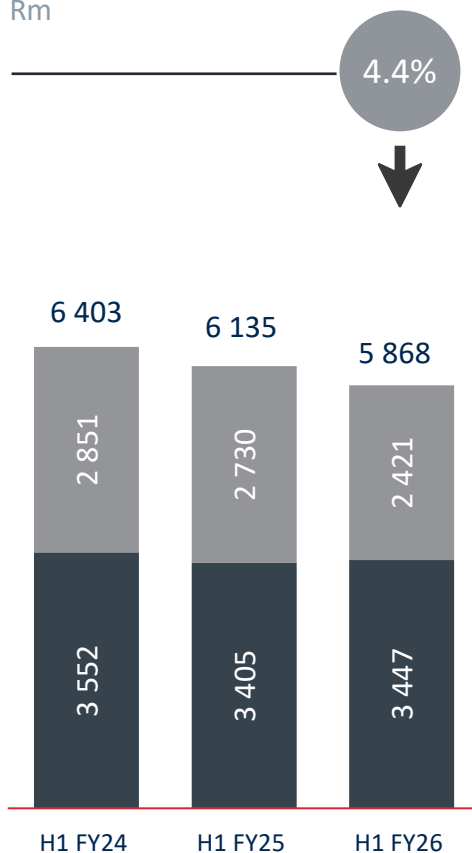


# BCX

Task team in action

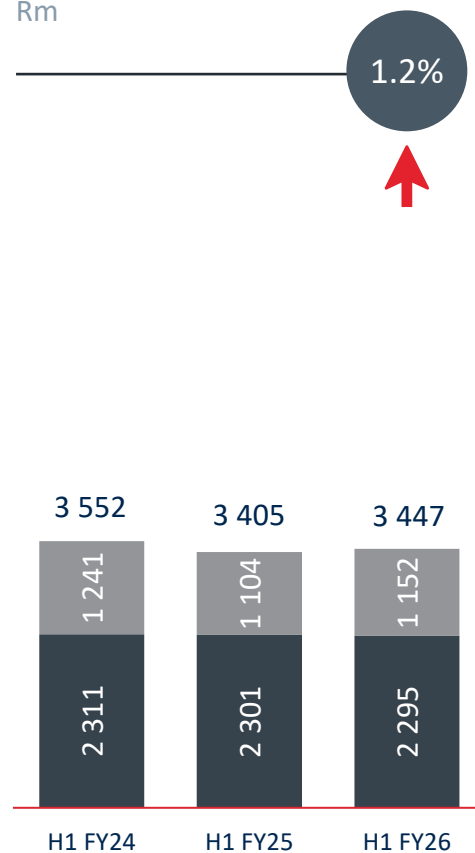
## Disciplined execution and continued cost management

Revenue  
Rm



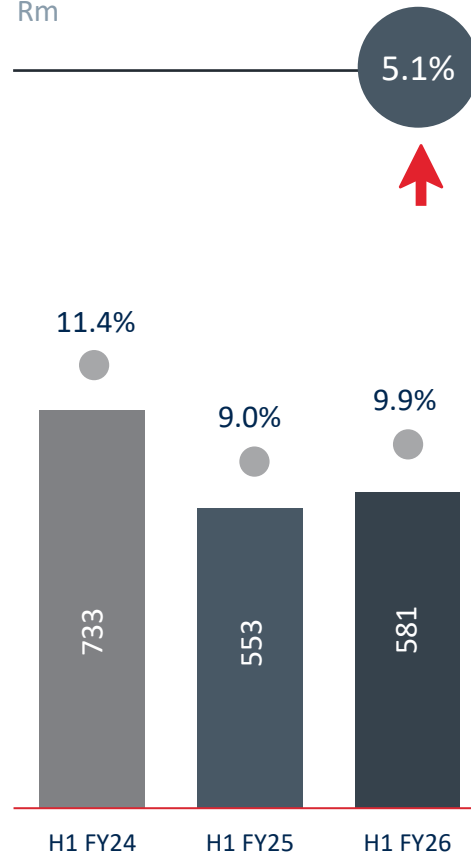
■ Converged Comms  
■ IT Business

IT business revenue  
Rm



■ IT hardware and software  
■ IT services

EBITDA/EBITDA margin  
Rm



■ EBITDA  
● EBITDA margin

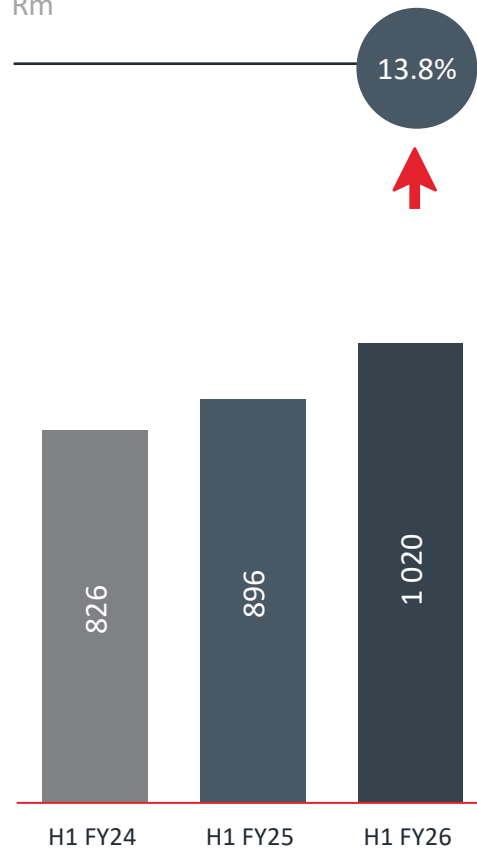
### KEY POINTS

- **Revenue decline** due to revenue decrease of **11.3%** in **Converged Communications**
- **IT business revenue up 1.2%**
  - **Cybersecurity revenue up 10.4%**, reflecting sustained demand
  - **IT services portfolio resilient**, with improved profitability
- **EBITDA margin improved**, due to **cost transformation programme**
- **Operational expenditure declined by 4.5%**

## Planned revenue transition in progress

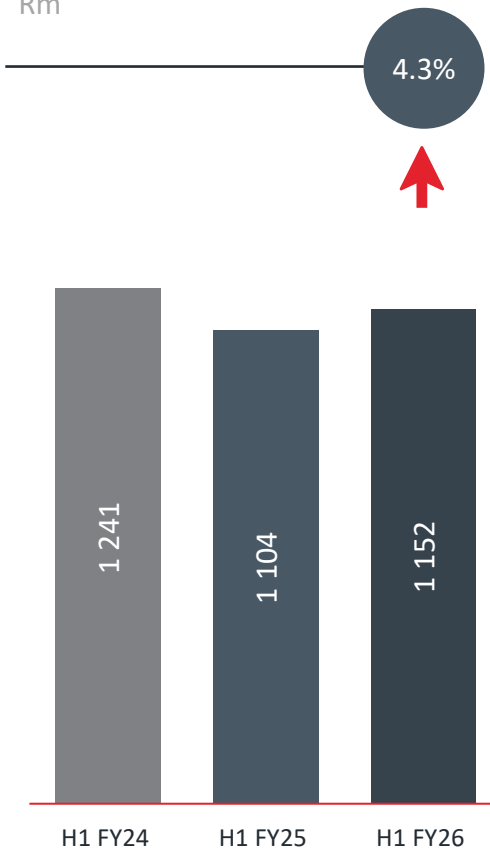
### Fibre revenue

Rm



### IT hardware and software revenue

Rm



### KEY POINTS

- **Fibre-related data** revenue growth of **13.8%** and now represents **83%** of total **data revenue**
  - Offsetting a decline in **traditional connectivity** and **voice services**
- IT **hardware** and **software** revenue grew **4.3%**
  - Due to **conclusion** of projects towards **end of period**
  - **Profitability improved** and attaching annuity based revenue
  - Strategy to **curtail low-margin** revenue **bearing fruit**

A person wearing futuristic AR glasses displaying financial charts and graphs, with a blue-tinted background.

# Financial Review

Nonkululeko Dlamini  
Group CFO



## Financial strategy | Progress made on executing our strategy

### Earnings

- Momentum in revenue growth from H1 FY25 to H1 FY26
- Improved our cost base underpinned by the realisation of cost efficiencies from strategic infrastructure investments initiatives
- Cost increase below inflation



### Financial position

- Lowered debt resulted in leverage remaining at lower end of guidance
- A strong balance sheet and liquidity management remains a focus
- Flexibility to invest in growth, navigate market volatility, and sustain value creation



### Cash flow

- Higher capex deployed to support growth and network expansion
- Successful deconsolidation of Swiftnet and smooth transition from internal to external lease agreements
- Absorbed higher IT-related prepayments and cost of sale payments in the first half, while maintaining positive cash generation





## Financial highlights | Delivered quality financial performance

| Growth                                                          |                  | Earnings                                                     |                                | Financial position                           |        | Cash allowing for growth investment                                                                          |        |
|-----------------------------------------------------------------|------------------|--------------------------------------------------------------|--------------------------------|----------------------------------------------|--------|--------------------------------------------------------------------------------------------------------------|--------|
| Group revenue                                                   | +3.4%<br>R22.1bn | Group EBITDA                                                 | +7.4% <sup>1</sup><br>R6.0bn   | Net debt                                     | R7.9bn | FCF                                                                                                          | R724m  |
| Mobile data revenue                                             | +10.3%<br>R8.7bn | Group EBITDA margin                                          | +1.0 ppt <sup>1</sup><br>27.2% | Net debt to Group EBITDA                     | 0.7x   | Capex                                                                                                        | R2.9bn |
| Fibre-related data revenue                                      | +12.3%<br>R4.1bn | HEPS                                                         | +16.4% <sup>1</sup><br>305.6c  | Interest cover                               | 12.1x  | Capex intensity                                                                                              | 13.0%  |
| Momentum in revenue growth underpinned by the data-led strategy |                  | Profitability driven by revenue growth and cost efficiencies |                                | Strength and flexibility to invest in growth |        | Cash generation from operating activities improved 7.9%, accommodating capex requirements and a positive FCF |        |

<sup>1</sup> Excludes the impact of the TRF derecognition loss of R618 million and restructuring cost of R160 million and the related tax impact in the prior period.

## Group performance | Sustained growth even after adjusting for prior period once-off items

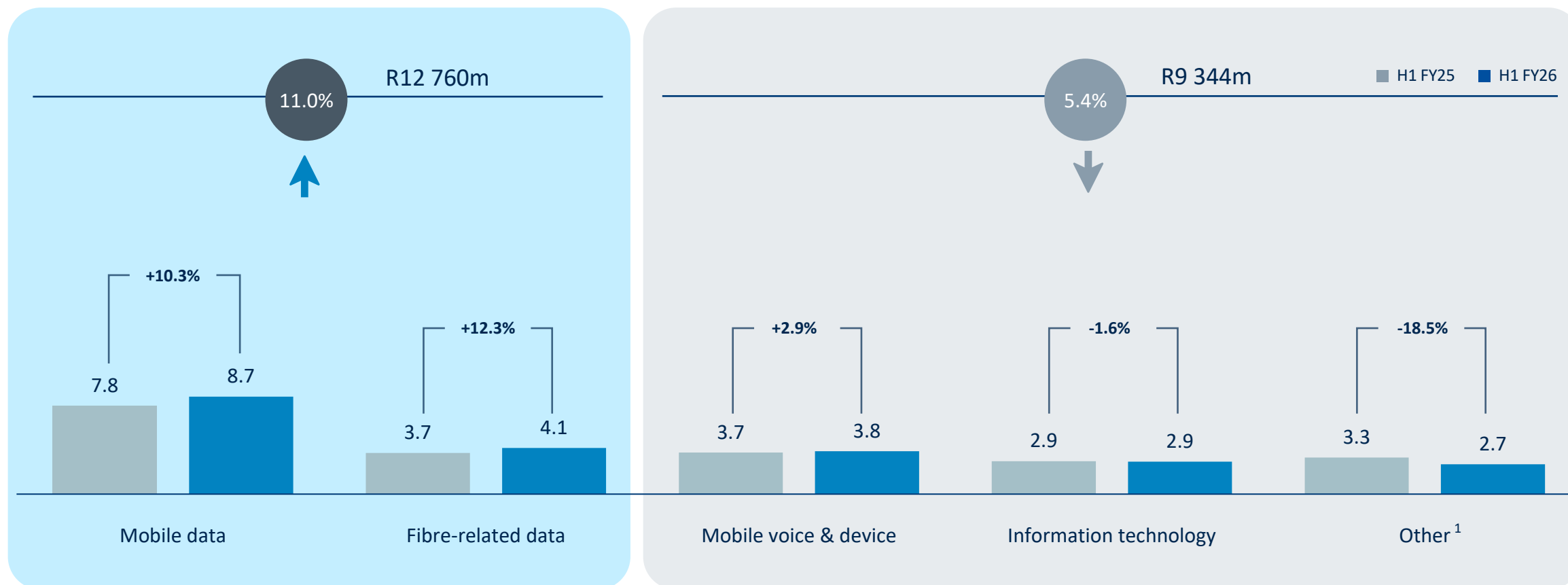
| Continuing operations                                 | Reported<br>H1 FY26 | Reported<br>H1 FY25 | Variance<br>% | Adjusted <sup>1</sup><br>H1 FY25 | Variance<br>% |
|-------------------------------------------------------|---------------------|---------------------|---------------|----------------------------------|---------------|
| Rm                                                    |                     |                     |               |                                  |               |
| Revenue                                               | 22 104              | 21 382              | 3.4           |                                  |               |
| Other income                                          | 684                 | 635                 | 7.7           |                                  |               |
| Total expenses                                        | (16 765)            | (17 189)            | 2.9           | (16 411)                         | (2.2)         |
| <b>EBITDA</b>                                         | <b>6 023</b>        | <b>4 828</b>        | <b>24.8</b>   | <b>5 606</b>                     | <b>7.4</b>    |
| Depreciation, amortisation, impairment and write-offs | (3 268)             | (2 943)             | (11.0)        |                                  |               |
| <b>Operating profit</b>                               | <b>2 755</b>        | <b>1 885</b>        | <b>46.2</b>   | <b>2 663</b>                     | <b>3.5</b>    |
| Investment income                                     | 250                 | 164                 | 52.4          |                                  |               |
| Finance charges and fair value movements              | (814)               | (900)               | 9.6           |                                  |               |
| <b>Profit before taxation</b>                         | <b>2 191</b>        | <b>1 149</b>        | <b>90.7</b>   | <b>1 927</b>                     | <b>13.7</b>   |
| Taxation                                              | (587)               | (296)               | (98.3)        | (506)                            | (16.0)        |
| <b>Profit for the period</b>                          | <b>1 604</b>        | <b>853</b>          | <b>88.0</b>   | <b>1 421</b>                     | <b>12.9</b>   |

<sup>1</sup> Excludes the impact of the TRF derecognition loss of R618 million and restructuring cost of R160 million and the related tax impact in the prior period.

## Revenue by stream | 11% growth in mobile and fibre-related data revenue driven by the execution of the data-led strategy

### Continuing operations

Rbn

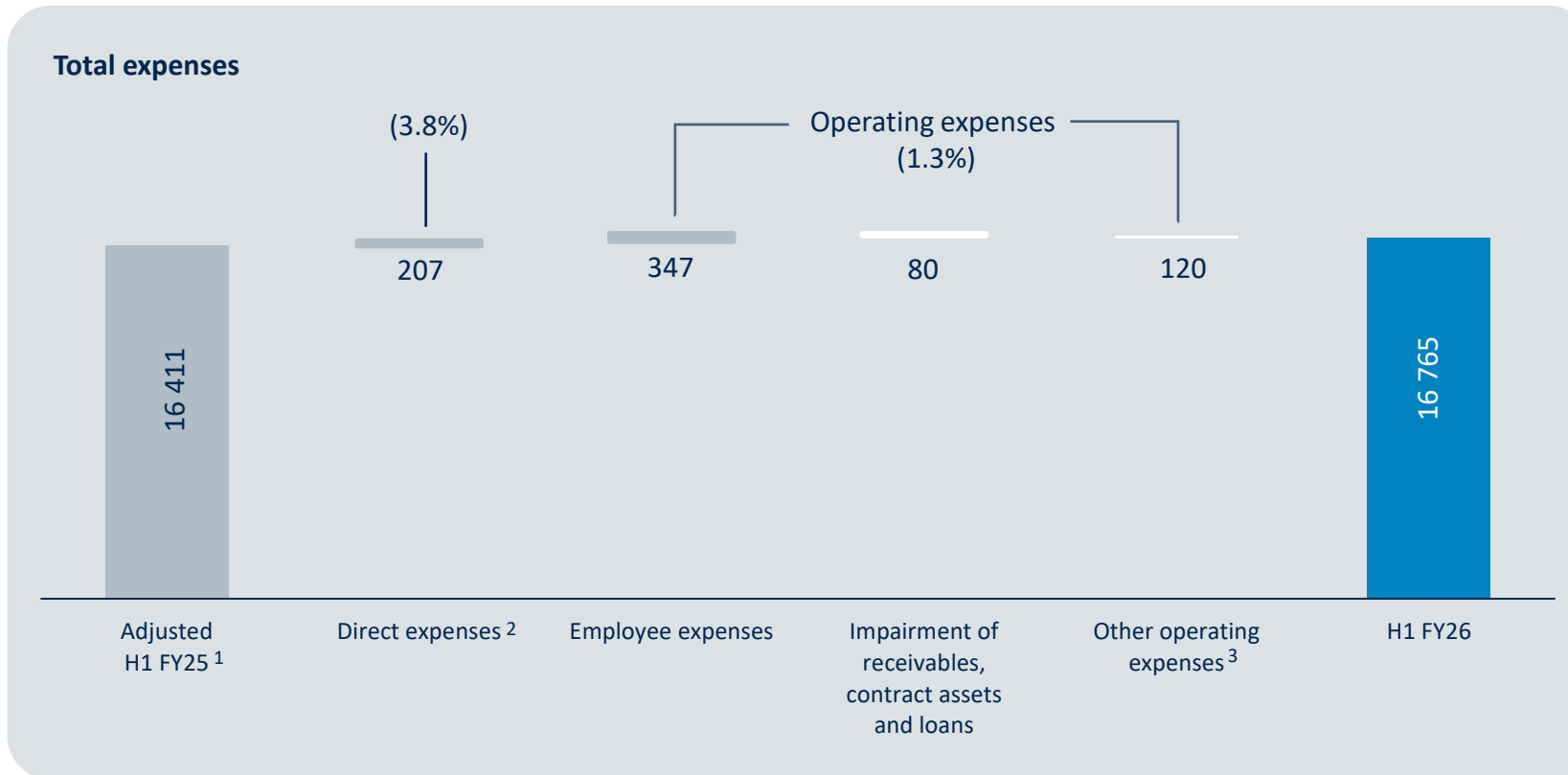


<sup>1</sup> Decrease largely driven by fixed voice and interconnection, partly offset by customer premises equipment sales and rentals, sundry revenue, digital media sales, insurance and lease revenues.

## Expenses | Disciplined cost management delivering below-inflation expense increase

### Continuing operations

Rm



2.2%

### OVERALL INCREASE

in total expenses limited to below-inflation driven by:

- Network simplification and energy transformation
- Strict traffic threshold efficiencies across our infrastructure
- Restructuring benefits realised
- Facilities optimisation
- Stronger debtor management underpinned by improved credit quality and collections driving lower impairments

<sup>1</sup> Excludes the impact of the TRF derecognition loss of R618m and restructuring cost of R160m in the prior period.

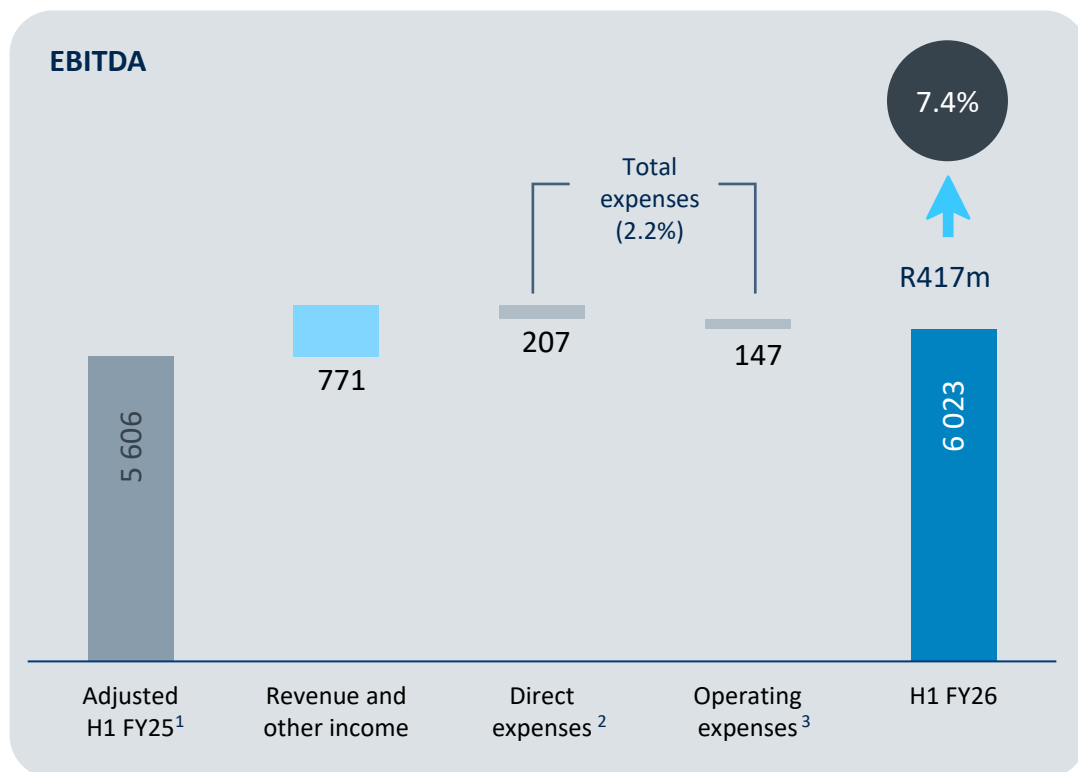
<sup>2</sup> Includes cost of handset, equipment, software and directories, sales commissions and incentives and payments to other operators

<sup>3</sup> Includes insurance service expense, other expenses, maintenance, marketing, service fees and lease-related expenses

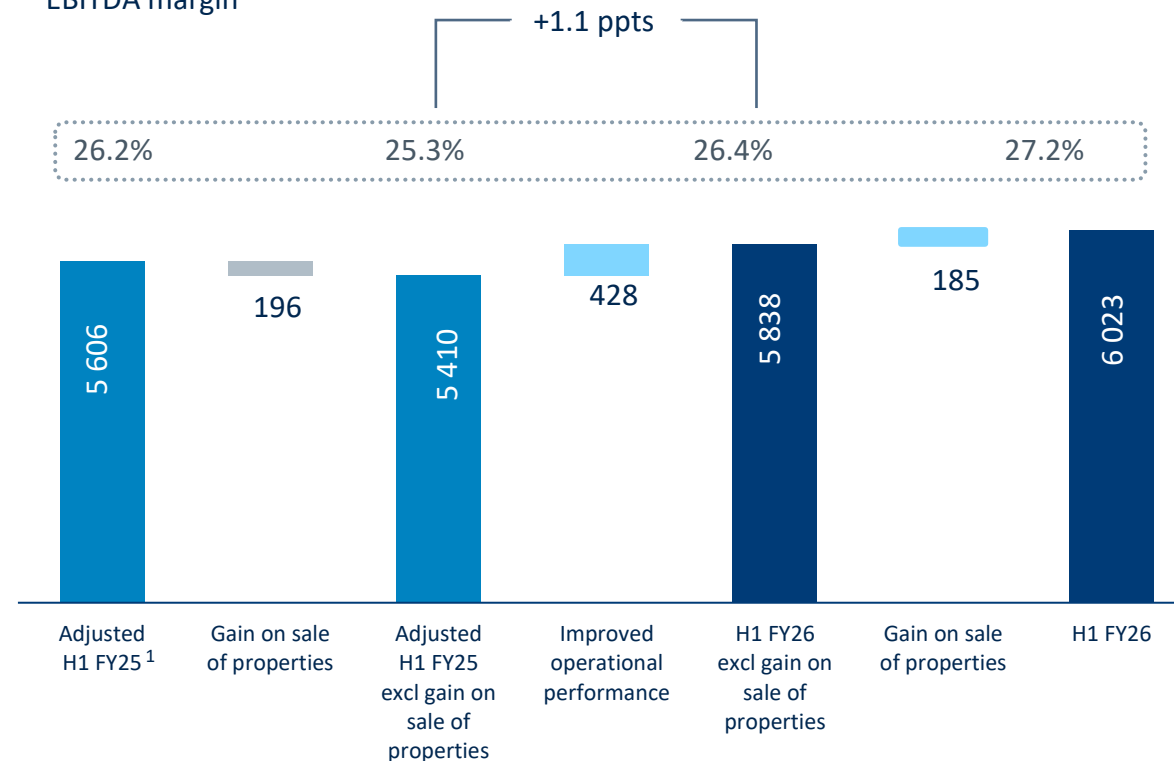
## EBITDA | Revenue growth and ongoing cost optimisation delivering sustained margin expansion

### Continuing operations

Rm



### EBITDA margin



<sup>1</sup> Excludes the impact of the TRF derecognition loss of R618m and restructuring cost of R160m in the prior period.

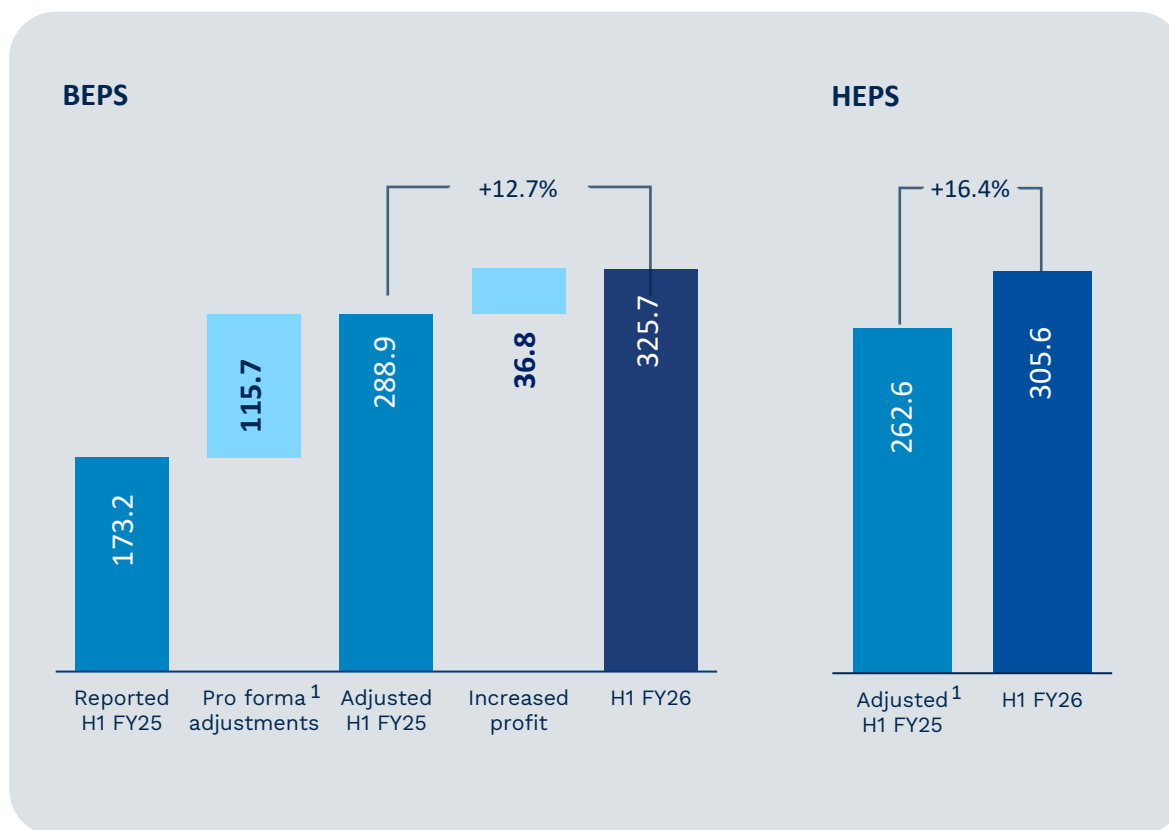
<sup>2</sup> Includes cost of handset, equipment, software and directories, sales commissions and incentives and payments to other operators

<sup>3</sup> Includes employee expenses, insurance service expense, other expenses, maintenance, marketing, impairment of receivables, contract assets and loans, service fees and lease-related expenses

## Earnings | Strong quality earnings growth highlighting profit momentum

### Continuing operations

Cents per share



|                                                     | Reported<br>H1 FY26 | Reported<br>H1 FY25 | Adjusted <sup>1</sup><br>H1 FY25 |
|-----------------------------------------------------|---------------------|---------------------|----------------------------------|
| cents per share                                     |                     |                     |                                  |
| <b>BEPS</b>                                         | 325.7               | 173.2               | 288.9                            |
| Property, plant and equipment and intangible assets | (20.1)              | (26.3)              | (26.3)                           |
| Net profit on disposal                              | (46.9)              | (45.2)              | (45.2)                           |
| Net write-offs and impairment                       | 26.8                | 18.9                | 18.9                             |
| <b>HEPS</b>                                         | 305.6               | 146.9               | 262.6                            |
| <b>WANOS<sup>1</sup></b>                            | <b>492 453 984</b>  | <b>490 870 655</b>  |                                  |

<sup>1</sup> Weighted average number of shares.

<sup>1</sup> Excludes the impact of the TRF derecognition loss of R618 million and restructuring cost of R160 million and the related tax impact in the prior period.

## Strong financial position | Well-placed for investing in growth opportunities

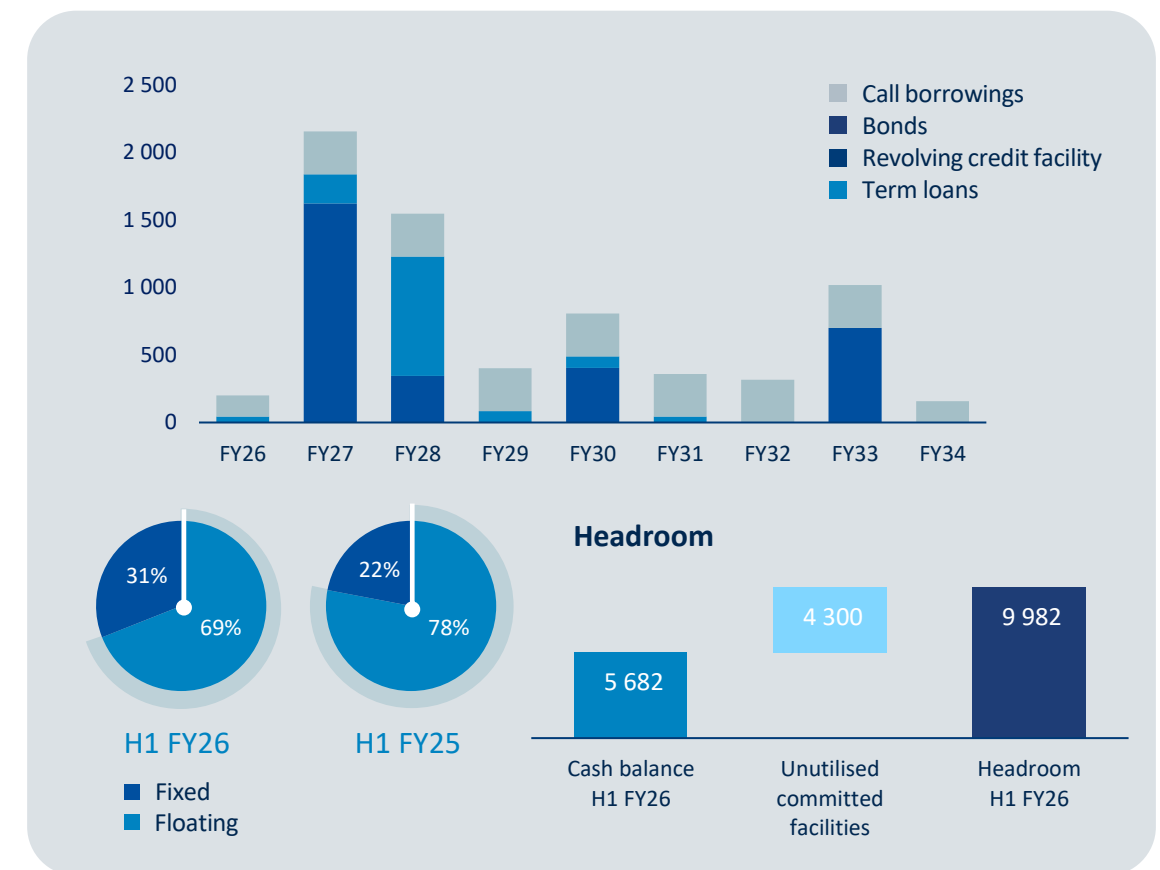
### Net debt

Rm

|                                | H1 FY26      | FY25    | %        |
|--------------------------------|--------------|---------|----------|
| <b>Cash balances</b>           | <b>5 682</b> | 11 054  | (48.6)   |
| <b>Interest bearing debt</b>   | <b>6 781</b> | 11 617  | (41.6)   |
| Opening balance                | 11 617       | 14 217  | (18.3)   |
| Net funding raised/(repaid)    | (4 834)      | (2 629) | (83.9)   |
| Other                          | (2)          | 29      | (>100.0) |
| <b>Lease liabilities</b>       | <b>6 751</b> | 6 920   | (2.4)    |
| Opening balance                | 6 920        | 6 461   | 7.1      |
| Repayment of lease liabilities | (942)        | (2 496) | 62.3     |
| Other                          | 773          | 2 955   | (73.8)   |
| <b>Net debt</b>                | <b>7 850</b> | 7 483   | 4.9      |
| Net debt to adjusted EBITDA    | 0.7          | 0.6     | (1.0)    |
| Average cost of debt (%)       | 8.8          | 9.3     | (0.5)    |
| Interest cover (times)         | 12.1         | 9.8     | 2.3      |

### Debt maturity profile

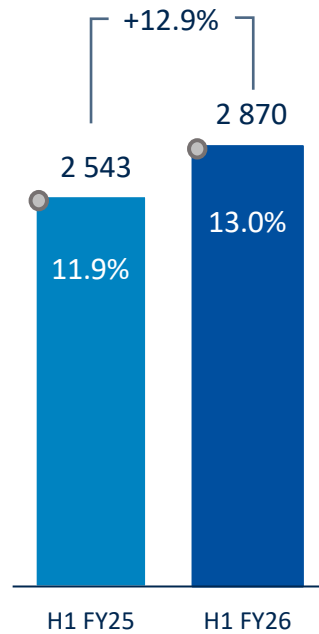
Rm



## Capital expenditure | Focused on enhancing returns in the long run

### Capex spend and intensity

Rm

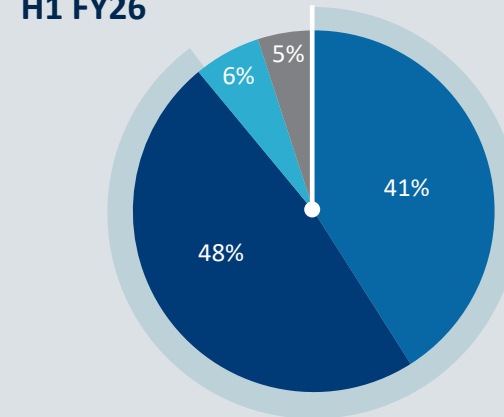


● Capex to revenue (%)

### Capex allocation

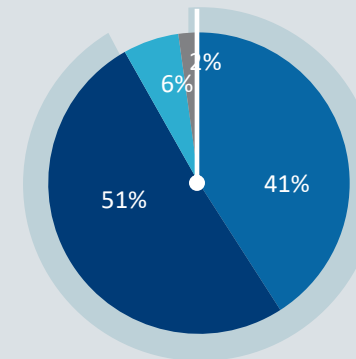
%

#### H1 FY26



■ Fibre  
■ Mobile  
■ Information technology solutions  
■ Other

#### H1 FY25



### MONETISING OUR ASSETS

- Disciplined smart capex deployment.
- Capital is directed toward projects with the high return potential.
- Investments were prioritised in high-demand, high-return areas consistent with our data-led strategy.

## Free cash flow | Remains robust with 7.9% growth in cash generated from operations

| Free cash flow<br>Rm                                       | Reported<br>H1 FY26 | Reported<br>H1 FY25 | Variance<br>% |
|------------------------------------------------------------|---------------------|---------------------|---------------|
| Cash receipts from customers                               | 22 941              | 22 255              | 3.1           |
| Cash paid to suppliers and employees                       | (17 316)            | (16 028)            | (8.0)         |
| Cash generated from operations                             | 5 625               | 6 227               | (9.5)         |
| Repayment of the principal lease liability                 | (942)               | (1 672)             | 43.2          |
| Interest received                                          | 244                 | 248                 | (1.6)         |
| Dividend received from cell captive                        | 90                  | -                   | 100.0         |
| Finance charges paid                                       | (841)               | (1 039)             | 19.1          |
| Taxation paid                                              | (265)               | (140)               | (89.3)        |
| <b>Cash generated from operations before dividend paid</b> | <b>3 911</b>        | <b>3 624</b>        | <b>7.9</b>    |
| Cash paid for capex                                        | (3 187)             | (2 856)             | (11.6)        |
| <b>Free cash flow</b>                                      | <b>724</b>          | <b>768</b>          | <b>(5.7)</b>  |

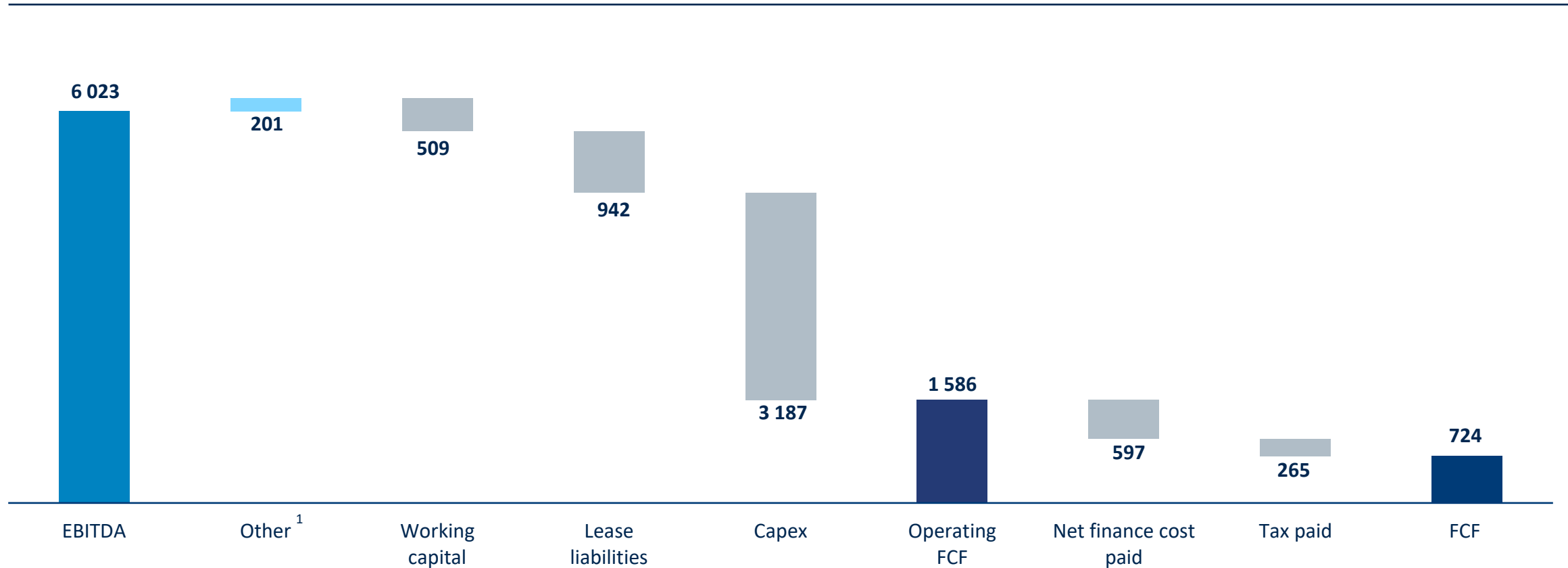
### KEY POINTS

- External lease payments impacted by the deconsolidation of Swiftnet
- Increased capital expenditure paid
- Lower finance charges due to lower debt
- Higher investment income due to improved average cash balances

## Cash conversion | Stability maintained

### Free cash flow

Rm



<sup>1</sup> Includes dividend received from the cell captive and non-cash items relating to the impairment of receivables and contract assets, provisions and deferred revenue as well as removing the gain on sale of assets.

## Medium term guidance unchanged (FY26 – FY28)

| Key performance indicator                                                           |                      | Targets          | H1 FY26   |
|-------------------------------------------------------------------------------------|----------------------|------------------|-----------|
|    | Revenue growth       | Mid-single digit | ( 3.4% )  |
|    | EBITDA margin        | 25% - 27%        | ( 27.2% ) |
|   | Capex to fund growth | 12% - 15%        | ( 13.0% ) |
|  | Net debt to EBITDA   | 0.5x - 1.5x      | ( 0.7x )  |



# Outlook & priorities

Serame Taukobong  
Group CEO



## Sustainability excellence is embedded into our operations

### Prosperity

Creating economic value for our stakeholders through expanded and new forms of connectivity.



### Planet

Committing to environmentally conscious practices and adopting principles of circularity.

### People

Connecting and empowering our stakeholders to thrive in a digital world.

### Practice

Embracing stewardship to embed sustainable and innovative ways of working that fosters customer trust.

### Celebrating 10 years of impact by FutureMakers



**>250 000**

lives impacted through support and procurement spend on MSMEs



**36%**

majority (>50%) female-owned and SMMES funded through our FutureMakers Programme.



**28%**

majority (>50%) youth-owned SMMES funded through our FutureMakers Programme..



**Over 2 600**

FutureMakers supported since 2015.



**73 890**

direct jobs and indirect jobs created by Future Makers Programmes.



**R1.0bn**

in procurement spend  
Telkom spend on FutureMakers suppliers grew to R1.0bn in H1 FY2026.



**R350m** towards

MSME funding  
R250m through IDF Capital, R58m through AIONS Venture Builder and R39 through ABSA SD Fund Plus annual programmes funding of circa R20m.



## Confident meeting medium-term commitments

1

### Continue revenue growth

- Consumer: CVM and focused regional expansion.
- Openserve: FTTH, enterprise and carrier segment.

Accelerate commercial negotiations to bring LEO satellite services to our customers across the various segments

2

### Sustain profitability through operational discipline

- Continue cost optimisation and network simplification.
- Continue to transform service delivery.
- Maintain EBITDA within guidance range .

### Smart CAPEX deployment

3

- Expand mobile and fibre network for data-led growth.
- Enhance operational efficiencies.
- Enhance customer experience.

### Continue focus on Free Cash Flow

4

- Disciplined cash management.
- Sustainable cash generation from operations.

## Quality growth unlocked

Continued execution of the data-led strategy as **OneTelkom**



Backbone of  
**SA's digital future**,  
serving our  
customers



**Unrivalled  
infrastructure**  
gives results  
momentum



Focused  
relentlessly on  
**delivering hard  
results** for  
stakeholders



**Excellent  
execution of  
data-led  
strategy**



Committed to  
**sustainability**  
ambitions

Telkom

**Thank you.**

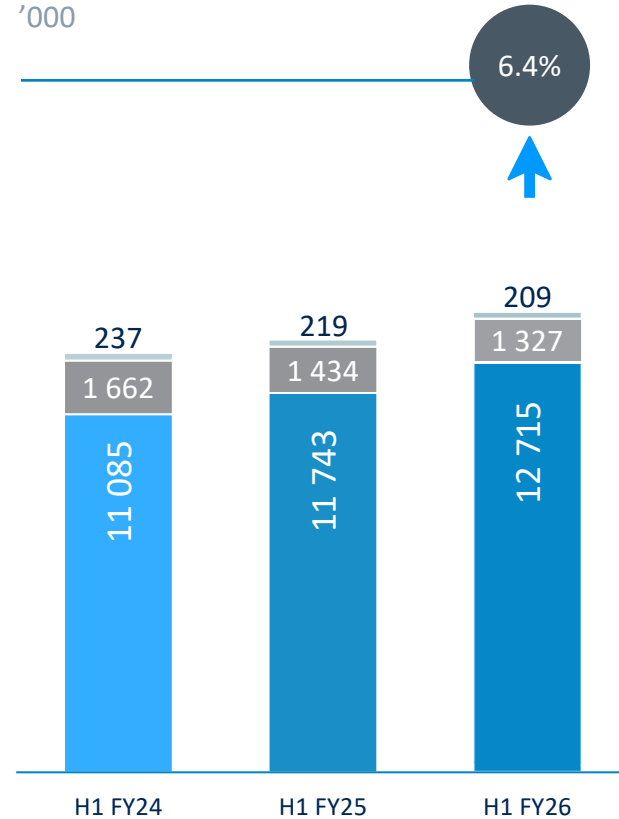




**Telkom**  
*Consumer*

## Consumer revenue growth, with improved profitability

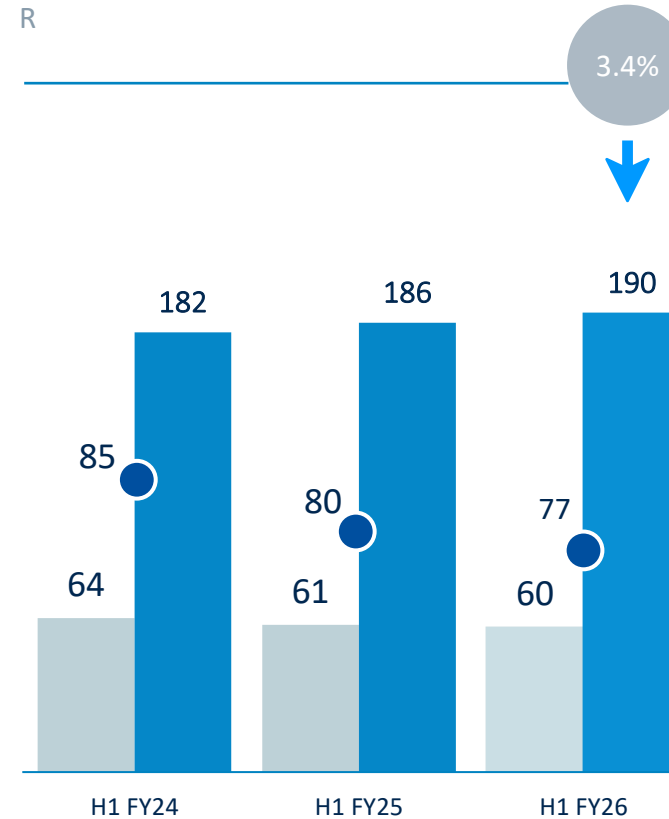
Consumer operating revenue<sup>1</sup>  
'000



■ Mobile  
■ Fixed  
■ Other<sup>1</sup>

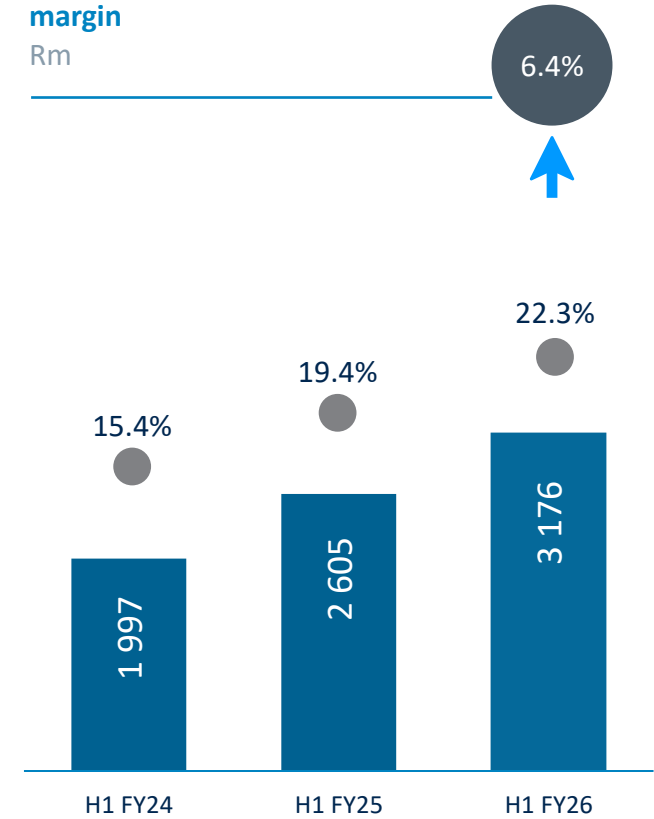
<sup>1</sup> Insurance and advertising

ARPU  
R



■ Pre-paid  
■ Post-paid

Consumer EBITDA/EBITDA  
margin  
Rm

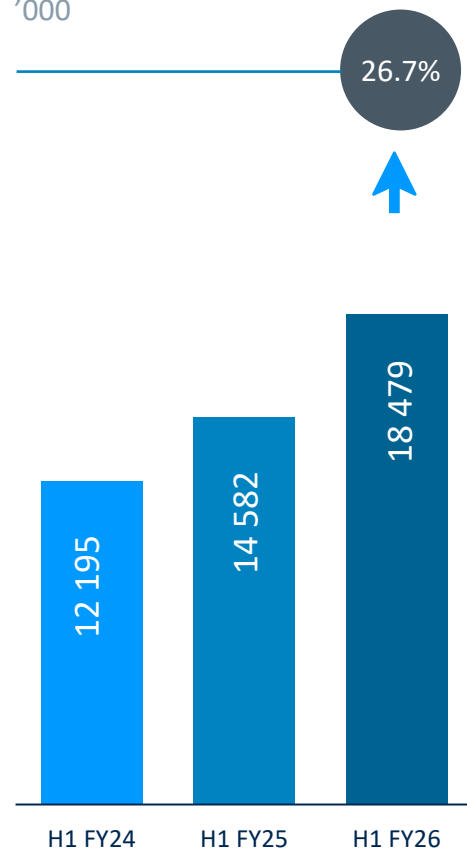


■ EBITDA  
● EBITDA margin

## Population coverage at 85%, due to network expansion and site upgrade

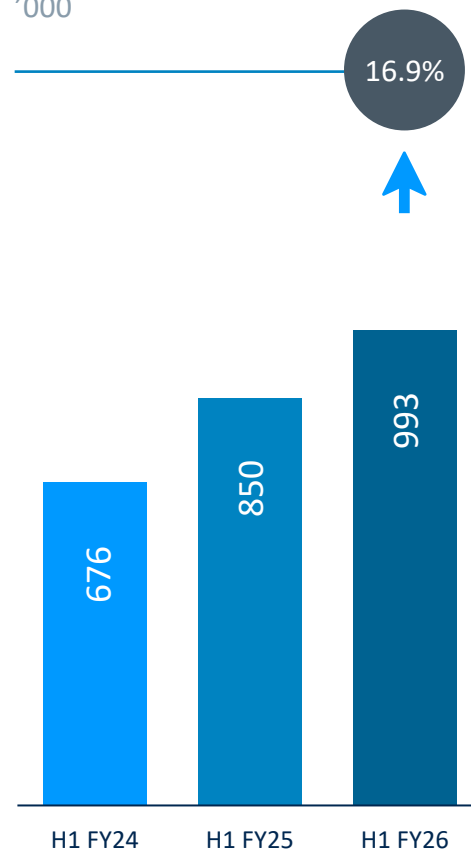
### Broadband subscriber growth

'000



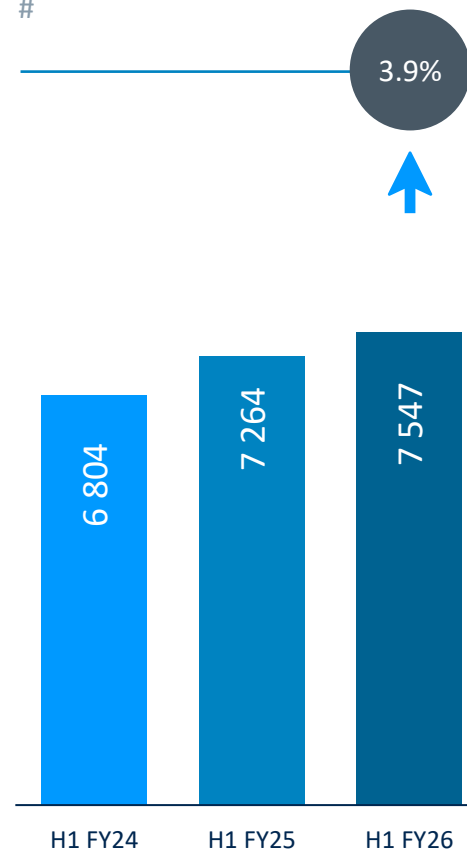
### Broadband traffic growth

'000



### 4.5G sites integrated

#



### KEY POINTS

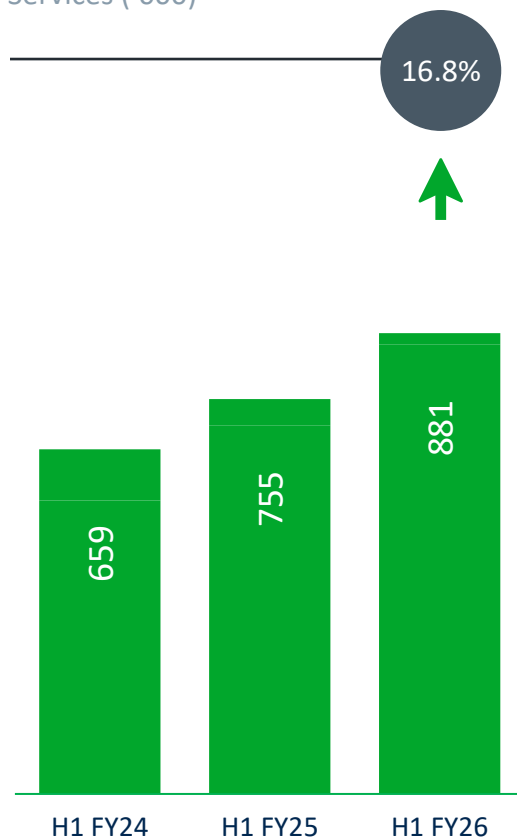
- **Broadband subscribers** grew **+26.7% YoY** to 18.5m.
- Surge in demand resulted in a **+16.9% data traffic** growth
- **4.5G sites** integrated rose to **7 547**, reflecting steady network densification.
- Mobile integrated sites **rose to 8 115 sites**.



## Ongoing migration to fibre drives broadband growth

### Fixed line broadband services

Services ('000)



### Carrier

Circuits



### Enterprise

Business circuits



Telkom

**Thank you.**

