

Group Annual Results

For the year ended
31 March 2015



Telkom

Overview

Sipho Maseko:
Group Chief Executive Officer



Telkom

FY 15 Highlights



Achievements

Total dividend of
245cps

Net revenue up
3.1%
to R26 billion

Operating costs
decreased
5.2%
in real terms

Free cash flow
generated, increased
significantly to
R3,9 billion

Group net debt
decreased
92.8%
to R151 million

EBITDA, excluding
one-off items,
improved
15.1%
to R9 billion

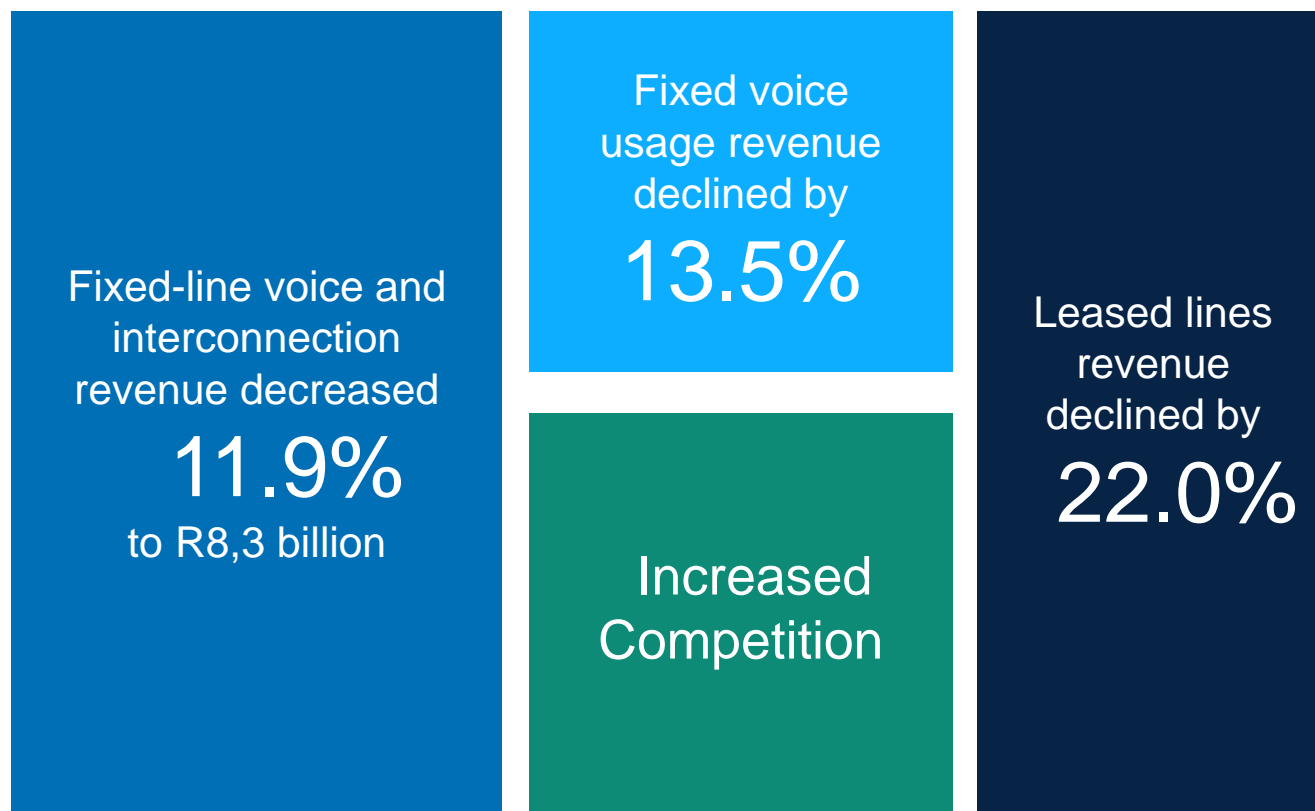
Margin of
28.3%

* Excluding retrenchment expenses, VSPs/VERPs, PRML curtailment and related tax

FY 15 Highlights



Challenges

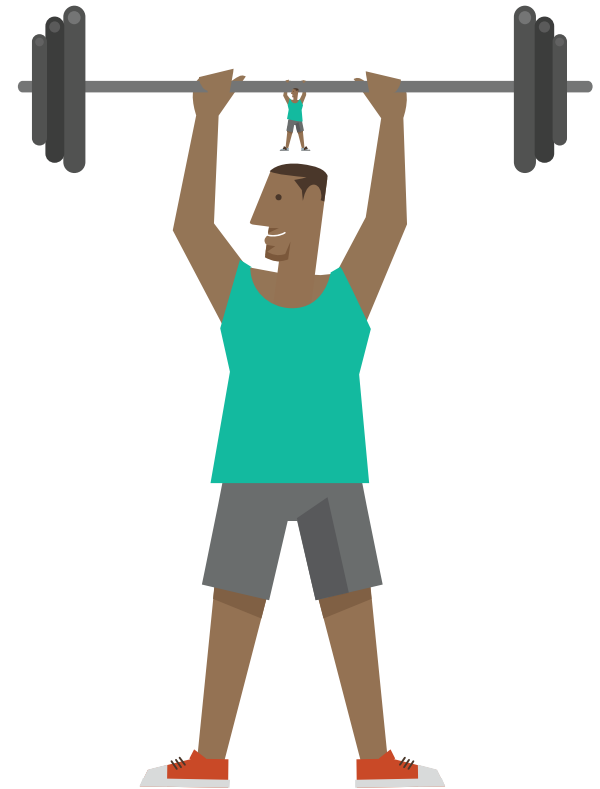


* Excluding retrenchment expenses, VSPs/VERPs, PRML curtailment and related tax

Our multi-year strategy is on track



- The leadership team is stable and in place
- Mobile has been de-risked
- Customer experience improvement gaining traction
- Sustainable multi-year cost efficiency programme
- Exiting our non-core activities
- Re-instated the dividend



Regaining our customer's trust



- Good progress in Customer Experience rating (NPS)

Winner of the MyBroadband Fixed and Mobile broadband provider of choice

- Brand Reputation has shown significant improvement
- Improved Ask Afrika Orange Index rating for service
- Our TV adverts are on the Millward Brown Best Liked Ads in South Africa
- Encouraging take up of new proposition- Smarthome and DSTV Explora



Business Performance

Sipho Maseko:
Group Chief Executive Officer



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Consumer



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We have de-risked Mobile



All metrics in Mobile continue to show robust improvements

- Mobile EBITDA improved by **48.7%**
- Mobile data revenue increased **50.6%** to R988 million
- Active Mobile subscribers increased **21.2%** to over 2 million
– blended ARPU R75.05
- Minutes of use increased **79%**
- Data usage grew **70%**

Fixed Consumer gaining traction

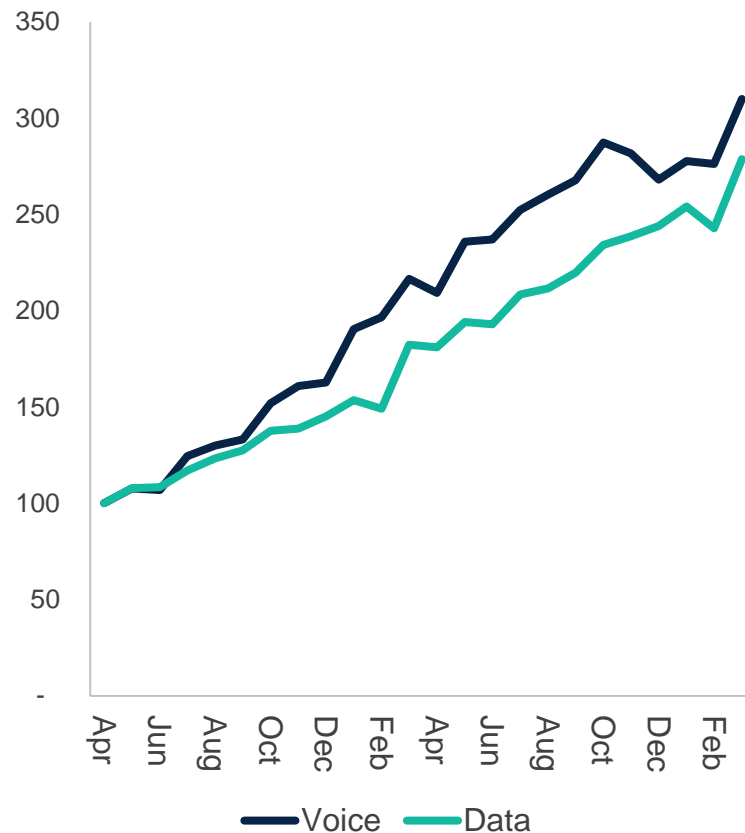


Enhanced value propositions bring about improvements in fixed business

- Residential DSL subscribers increased **7.4%**
- Growth in fixed line data revenues
- Net revenue increased by **12%**
- Internet subscribers grew by **9%**
- Smarthome **converged** offers to drive data usage i.e. smart devices, mobility and video (DStv Explora)

Well positioned for new customer trends

Mobile voice & data traffic orders



- More than **21%** of Prepaid mobile customers prefer integrated data products
- Customers moving from 3G to LTE use on average **36%** more data
- Customers with both mobile and fixed services increased **101%** over the year

Relevance of true convergence



Convergence inevitable to provide competitive service offering

- Mitigates voice usage deterioration
- Offers bundled and bespoke solutions
- Leverage off shared resources
 - Call centre
 - Direct stores
 - End-to-end solutions on one network
- One seamless retail offering for our customers



Business



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Business revenue slowdown

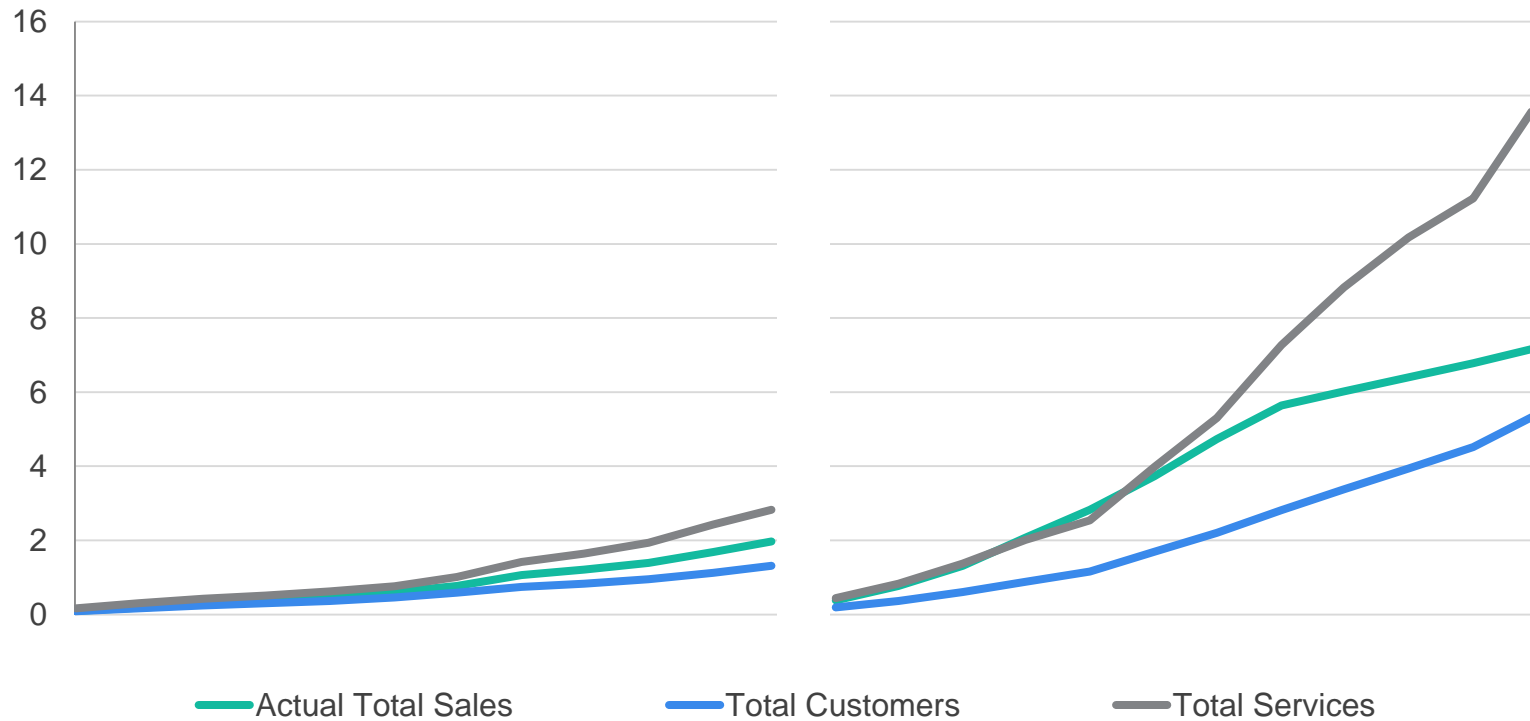


Slowdown in data connectivity revenues, with a marked decline in voice usage

- Data connectivity revenues **R81 million** lower
- Metro-Ethernet revenues increased **39.8%**
- Managed data network services revenue increased **13.8%** to R1 046 million
- Business IT services revenue increased **82.4%** to R633 million
- Converged Solution revenues increased by **650%** off a low base

Business Convergence KPIs

Cumulative performance 2014 vs 2015



Thousands

Strengthening the core



Awaiting the outcome of the Competition Tribunal on the BCX transaction

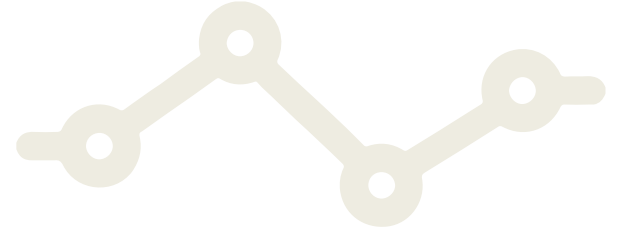
- The deal with BCX will support growth by **expanding our business into ICT services**
- Once approved by Competition Tribunal, **integration will be swift**
- Maintain BCX as a **separate operational entity** within Telkom
- Significant opportunity to leverage off the **respective client base**
- BCX skills and certifications are **aligned to Telkom's strategy** for future growth

Wholesale & Networks



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Wholesale & Networks

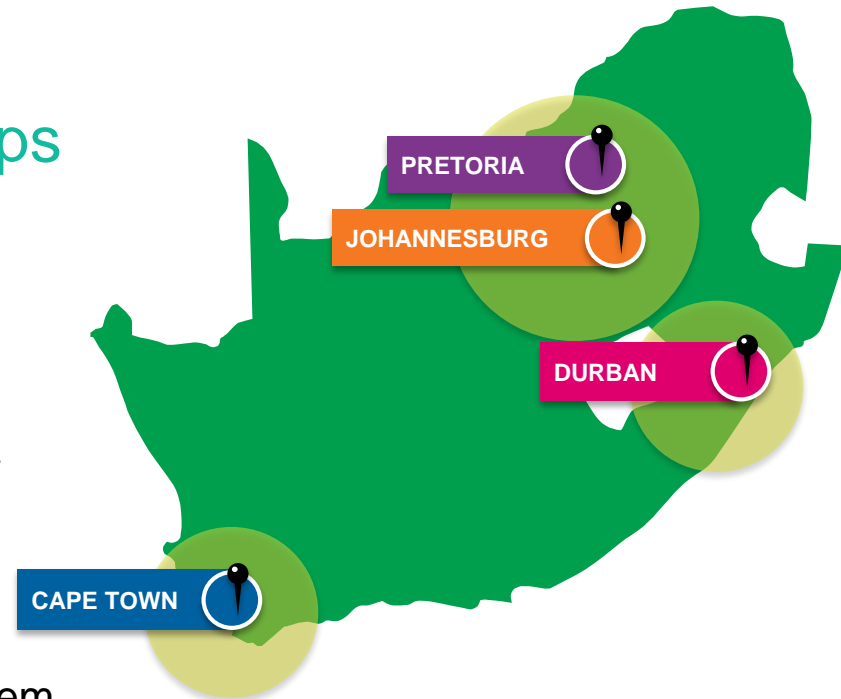


Continued self-provisioning put leased line revenues under pressure

- Revenue from leased line facilities declined **22.0%**
- Increased competition in fibre products and offerings
- Good traction with **FTTH**
- Wholesale unit **price reductions of up to 63% across our product range:**
 - Including Wholesale Fibre Broadband Access, IP Connect, Resell DSL, Metro Ethernet and SAIX dedicated access offerings
- **1 005 286** connected broadband customers:
Group ADSL subscribers increased **7.9%**

Increased broadband penetration

- **20Mbps, 40Mbps** and **100Mbps** Wholesale fibre broadband access in selected areas
- First to market in terms of LTE-A roll out
- Ports activated via **MSAN** access grew **103%**
- Contributed to the **upgrade** of the SAT-3/WASC/SAFE submarine cable system



964 196
active
ports¹

1 030 519
homes
passed¹

1 317
LTE sites
integrated¹

6 100
WiFi
hotspots¹

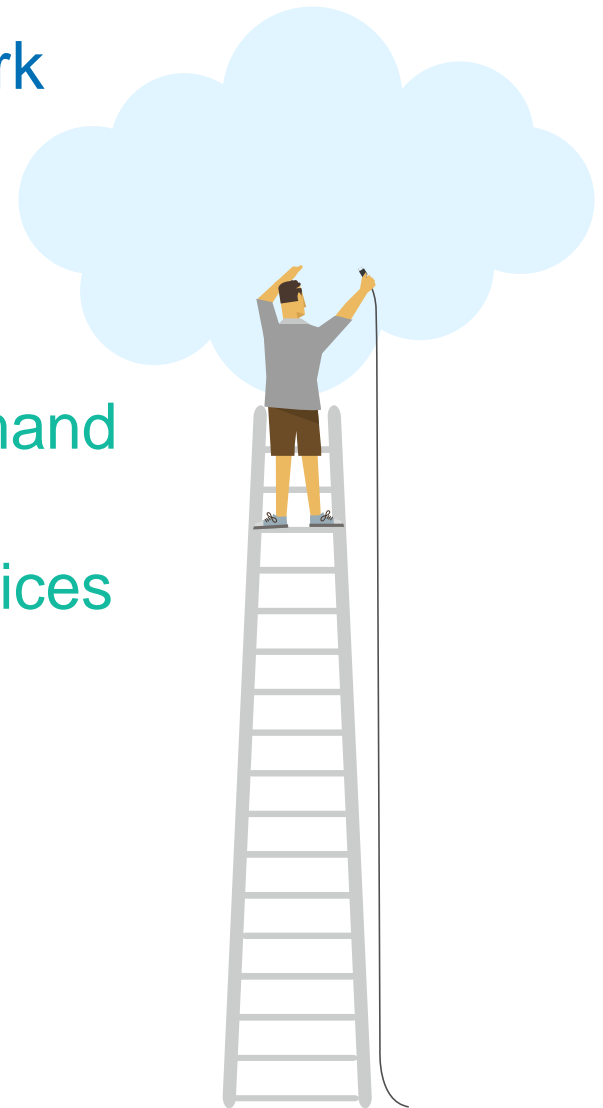
¹ As at 31 March 2015

Driving higher utilisation of the network



Building a more efficient network

- Competitive pricing to **stimulate demand**
- Build portfolio of **value-added services**
- Optimise the **network**
- Increase speeds and **capability**



Financial Overview

Deon Fredericks:
Chief Financial Officer



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Normalised earnings



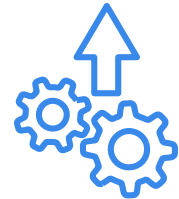
	F2015	F2014
Profit for the year	2 889	3 590
Profit on PRML	-	(2 169)
VERP/VSP and retrenchment	591	-
Tax on VERP/VSP and retrenchment expenses	(165)	-
Tax benefit on PRML	(546)	(246)
Normalised Profit	2 769	1 175
Normalised HEPS	532.5	332.9

Financial highlights



Revenues have continued to stabilise in a tough operating environment

- EBITDA increased 15.1% - Margin of 28.3%
- Operating costs decreased 1.2% in nominal terms
 - Staff efficiency program
 - Benefits of PRML
 - Effective marketing spend
 - Lower business transformation cost
- Resolved tax matters resulting in lower effective rate
- Strong cash flows



FY15 Results

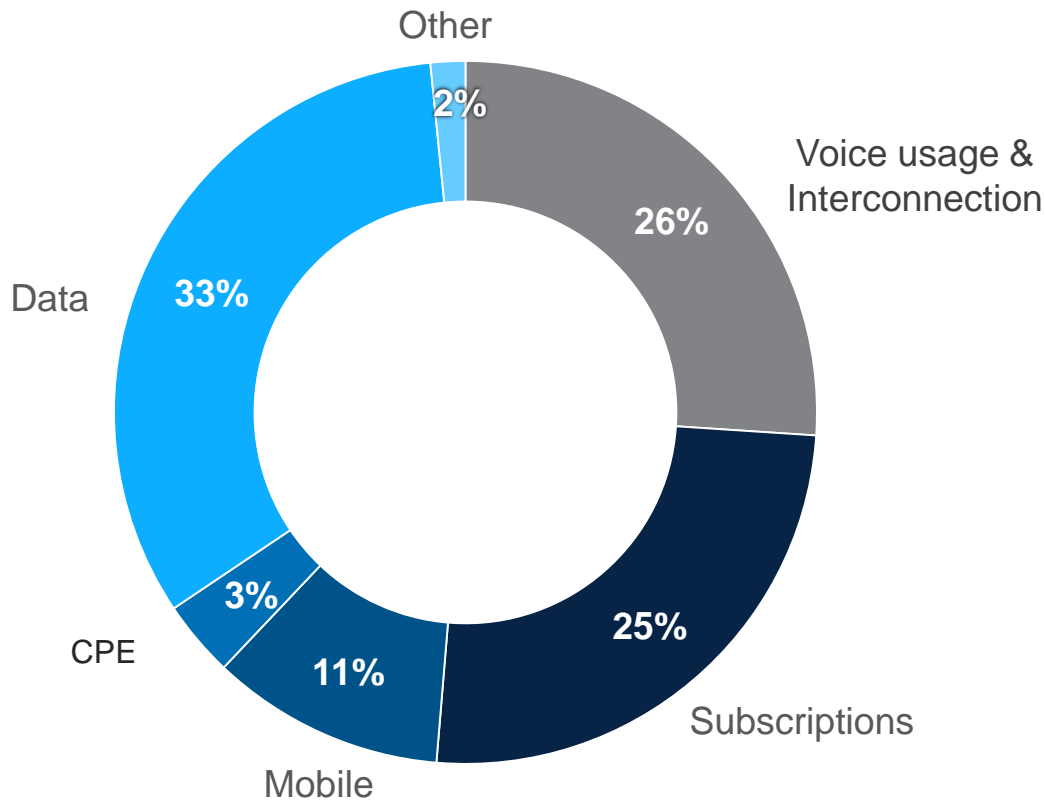
	March Rm		%
	2015	2014	
Operating revenue	31 675	31 288	1.2 ↑
Net revenue	25 958	25 167	3.1 ↑
Operating expenses	17 679	17 900	1.2 ↓
EBITDA	8 978	7 798	15.1 ↑
Depreciation and impairments	5 478	5 891	7.0 ↓
Capital investments	5 164	6 413	19.5 ↓
Free cash flow	3 898	1 145	240.4 ↑
Normalised headline earnings per share (cps)	532,5	332,9	60.0 ↑

Quality of earnings

	March Rm		%
	2015	2014	
Profit for the year	2 889	3 590	19.5 ↓
Net FTR/MTR impact after tax	(522)	(244)	113.9 ↑
Gain on sale of assets	(257)	(77)	233.8 ↑
Severance package costs	591	-	-
Asset impairment	-	392	-
Profit of the sinking fund	(221)	(344)	35.8 ↓
Curtailment gain on PRML	-	(2 169)	-
Tax benefit of PRML payment to insurer	(546)	(246)	122.0 ↑
Reversal of provision for legal dispute	(121)	-	-
Tax on retrenchment cost	(165)	-	-
Deferred tax asset	(250)	-	-
Reversal of prior year tax provisions	(337)	224	250.4 ↑
Adjusted profit for the year	1 061	1 126	5.8 ↓

De-risking the Business: Growth in Mobile & Data, stabilisation of voice rentals

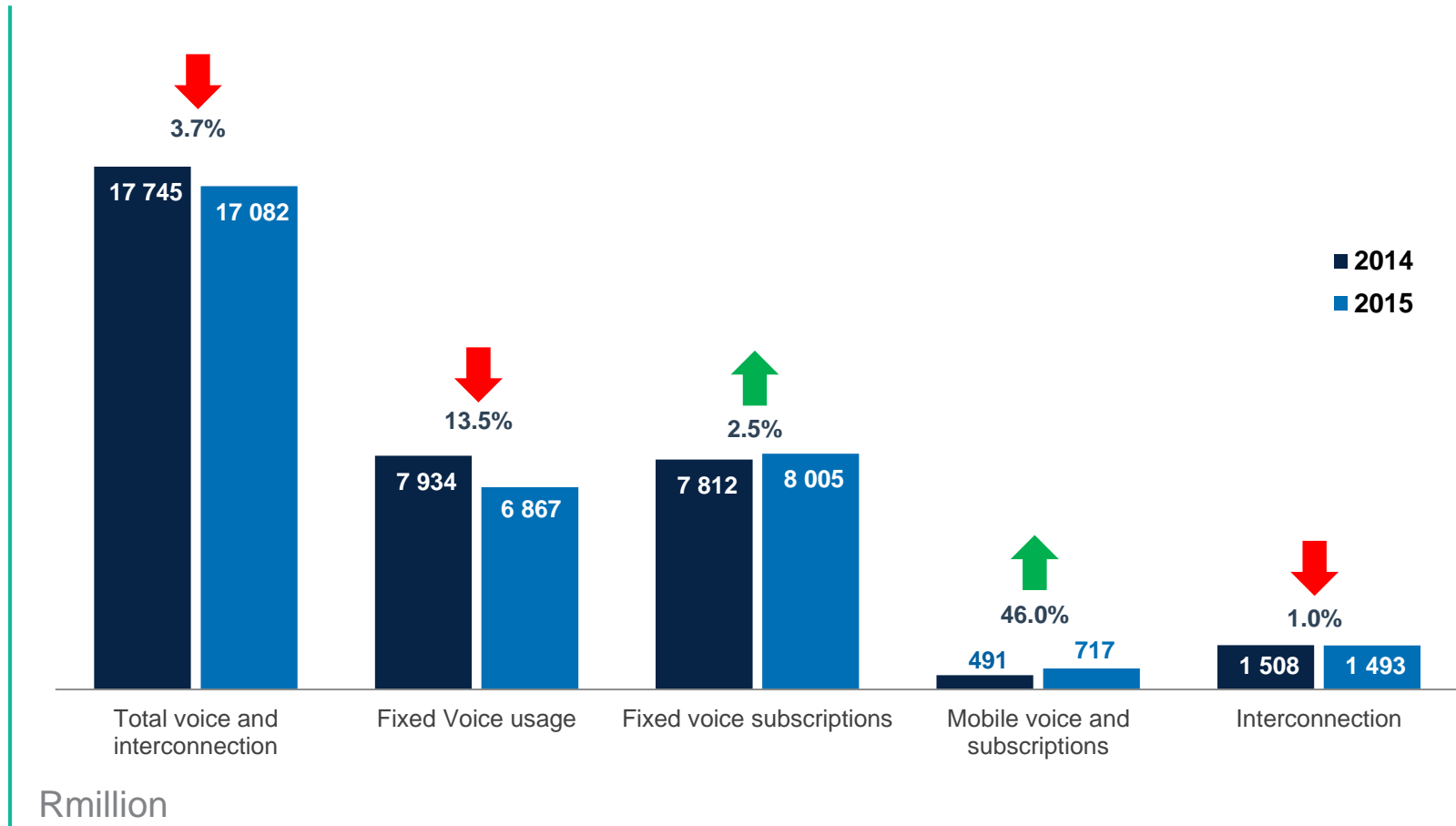
Contribution to group revenue (%)



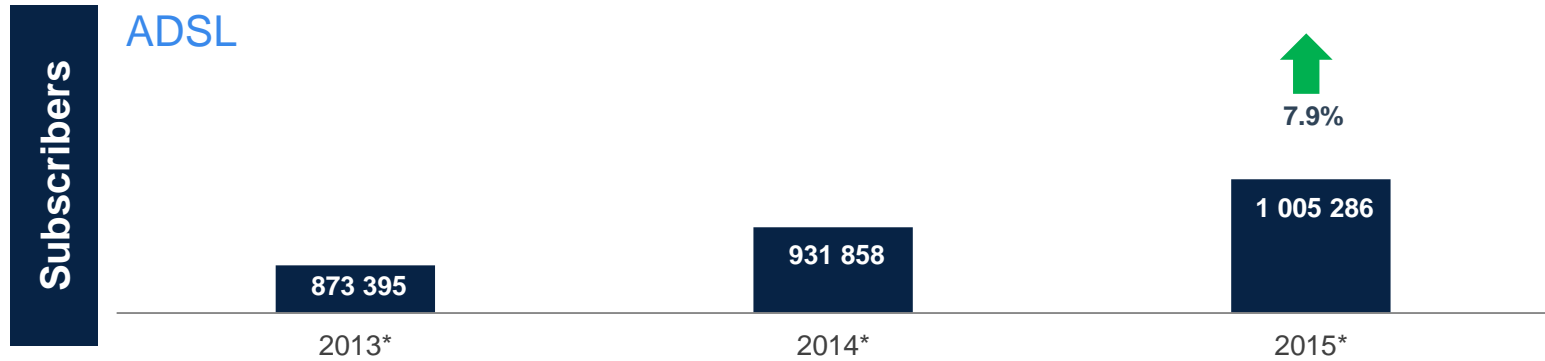
Revenue at risk declined

Contributes 26% (2014: 30%) of Group revenue

Fixed voice usage continued to decline

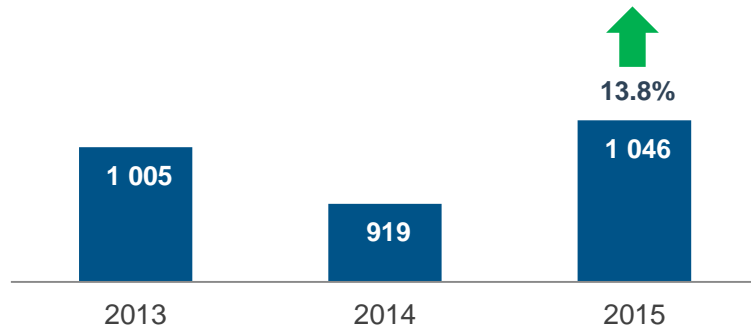


Data volumes improved

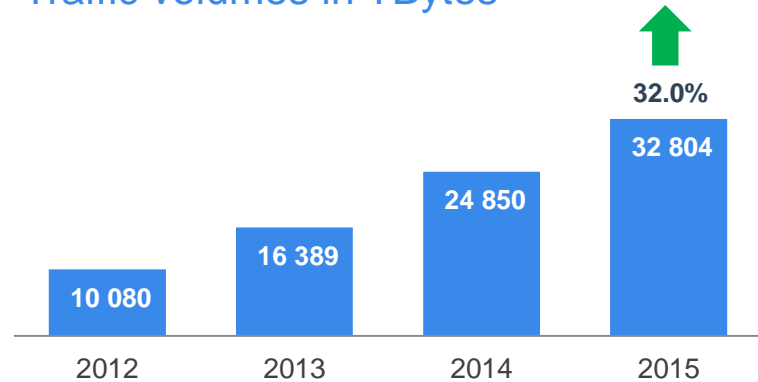


* Restated to include internal lines

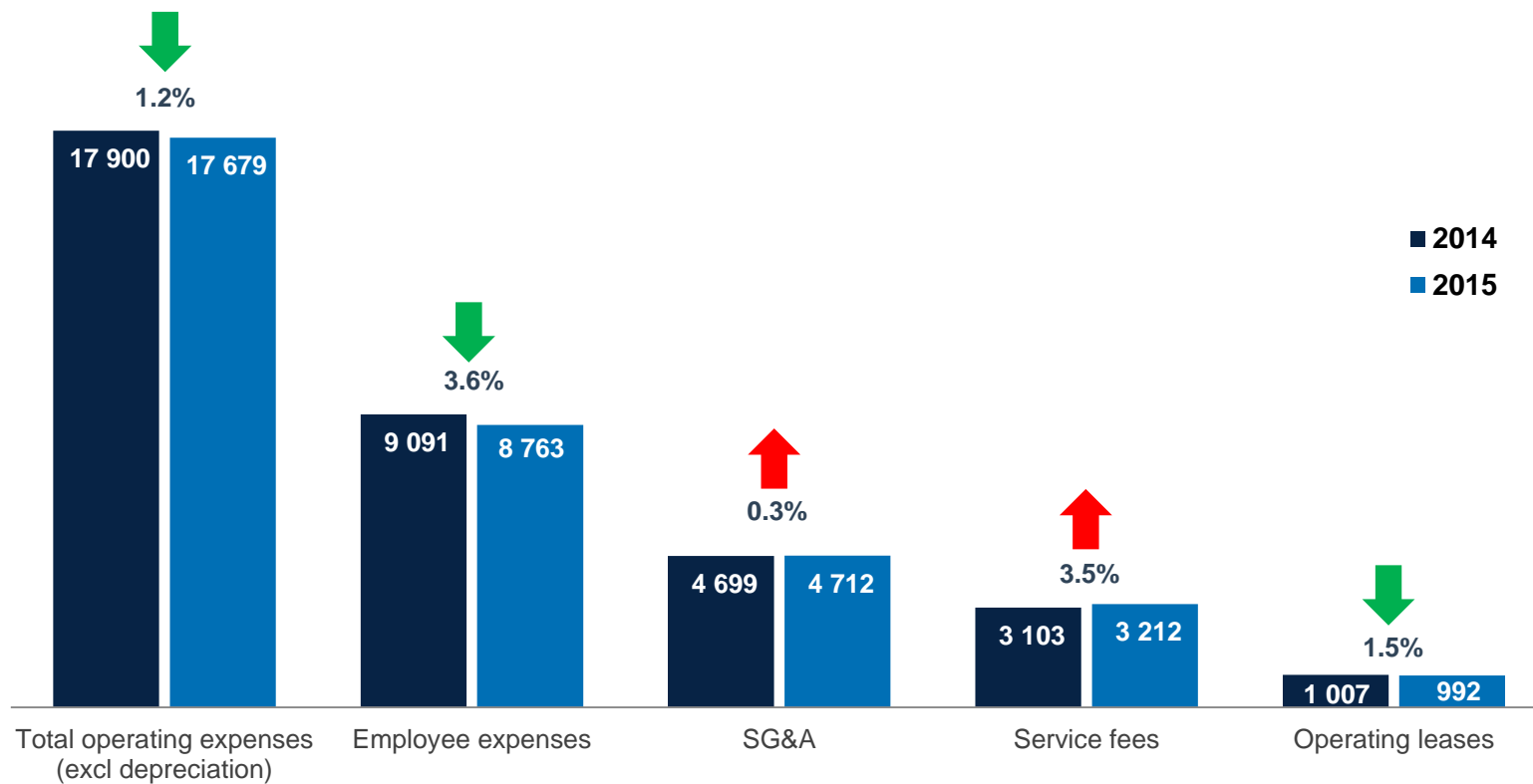
Managed data network sites (revenue in R million)



Traffic volumes in TBytes



Continued focus on costs



Rmillion

Commercially driven approach to capital expenditure



	Rm		%
	2015	2014	
Total capital expenditure	5 164	6 566	21.4 ↓
Group capital expenditure excl mobile	4 683	5 198	9.9 ↓
Converting access network in IP (NGN)	1 504	2 439	38.3 ↓
Maintaining/enhancing existing telecoms and IT networks	3 179	2 759	15.2 ↑
Mobile	481	1 368	64.8 ↓

Capex normalised in the second half

Normalised cash flow from operations



	Rm		%
	2015	2014	
Cash flow from operating activities	6 347	6 490	2.2 ↓
Competition Commission payments	291	291	-
Package cost paid	325	710	54.2 ↓
Payment to insurer of PRML	1 950	878	122.1 ↑
Tax refund received	-	(854)	-
Normalised cash flow from operations	8 913	7 515	18.6 ↑
Normalised free cash flow	3 898	1 145	240.4 ↑
Cash at end of year	3 615	1 841	96.4 ↑
Discretionary investments	3 502	3 016	16.1 ↑

We remain lowly geared with a net debt to EBITDA of 0.02x

Performance against guidance



	Guided	Achieved
Net Revenue	Stabilise to grow	+3.1% ✓
EBITDA margin	26%-27%	26.5%* ✓
Capex to Revenue	14%-17%	16.3% ✓
Net Debt to EBITDA	≤ 1	0.02 ✓

* Including VSPs/VERPs and retrenchment cost of R591 million

FY2016 Guidance



The guidance excludes the impact of the conclusion of the MTN and BCX transactions

	F2015 A	F2016
Net Revenue	+3.1%	Stabilise
EBITDA margin	26.5%*	26%-27%
Capex to Revenue	16.3%	15%-18%
Net Debt to EBITDA	0.02	≤ 1
Mobile EBITDA	(R684m)	Break-even

* Including VSPs/VERPs and retrenchment cost of R591 million
The above have not been reviewed or reported on by the external auditors of the Company

Reinstating the dividend



Our dividend policy:

- Dividends are considered on an annual basis based on the financial performance of the Group, operating environment, growth opportunities, as well as debt and cash flow levels.
- The total dividend for the year is **245cps**

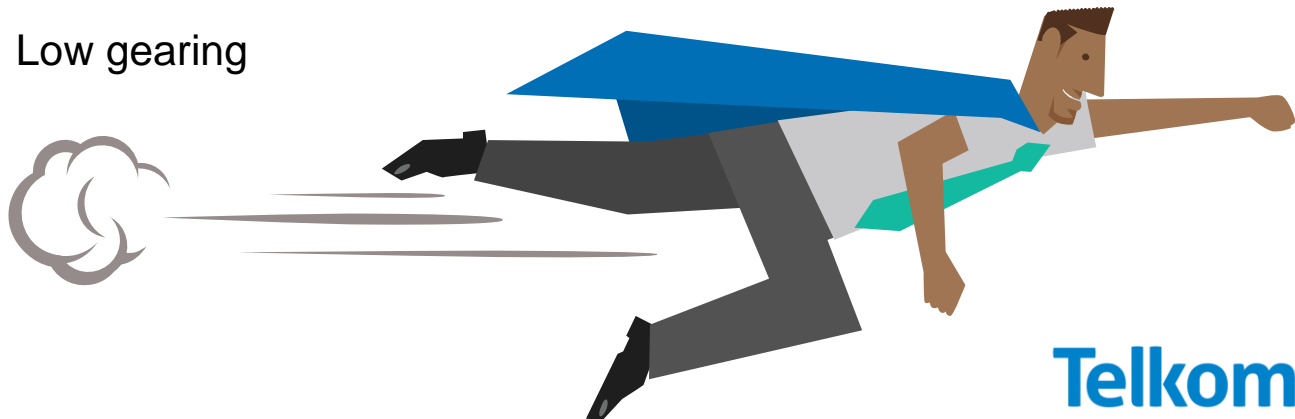


Financial health for strategic flexibility



Our strong and healthy financial position provides us with flexibility and choice

- Mobile has been de-risked
- Embedded a culture of efficiently deploying capital
- Continued the strengthening of our balance sheet
- Generated healthy cash flows
- Low gearing



Prospects

Sipho Maseko:
Group Chief Executive Officer



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First phase of turnaround successful, more still to be achieved



What we have accomplished

- Stabilised revenues
- Dividend re-instated
- De-risked mobile
- Improved efficiencies
- Disciplined capital allocation
- Customer experience a priority
- Specialised leadership team

Going forward

- Strengthen customer value proposition
- Review operational business model
- Ensure sustainable regulatory framework
- Instill a high performance culture
- Sustainable financial performance

Operating model optimisation

Three stand-alone business units:

- A **Consumer** business focussing on leading in home connectivity and services for our customers
- An **Enterprise** business focusing on selling connectivity solutions to business customers
- An **Infrastructure wholesale** business to run the network and associated IT, field services & operations to service OLO's

Benefits of separating the business:

- Removes **complexity**, simpler strategies leading to better efficiencies
- Greater **accountability** and encouraging the right business behaviours
- Clear **decision-making**, allowing for faster solution delivery
- Better **leverage** of infrastructure and **alignment** of incentives to business unit goals
- Greater **value** for shareholders

Questions



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